### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

### CURRENT REPORT Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 10, 2010

### **KELLY SERVICES, INC.**

(Exact name of registrant as specified in its charter)

	DELAWARE	38-1510762	
	(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
	999 WEST BIG BEAVER ROAD, TRO	Y, MICHIGAN	48084
	(Address of principal executive	offices)	(Zip Code)
		ephone number, including area cod ne or former address, if changed sir	
	eck the appropriate box below if the Fo strant under any of the following provis	<u> </u>	eously satisfy the filing obligation of the
0	Written communications pursuant to F	Rule 425 under the Securities Act (1	17 CFR 230.425)
0	Soliciting material pursuant to Rule 14	4a-12 under the Exchange Act (17	CFR 240.14a-12)
0	Pre-commencement communications	pursuant to Rule 14d-2(b) under th	ne Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition

Kelly Services, Inc. (the "Company") today released financial information containing highlighted financial data for the three months and nine months ended October 3, 2010. A copy of the press release is attached as exhibit 99.1 herein.

#### Item 9.01. Financial Statements and Exhibits

(d) Exhibits

99.1 Press Release dated November 10, 2010.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

KELLY SERVICES, INC.

Date: November 10, 2010

/s/ Patricia Little

Patricia Little

Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Date: November 10, 2010

/s/ Michael E. Debs

Michael E. Debs Senior Vice President and Chief Accounting Officer (Principal Accounting Officer)

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#### **EXHIBIT INDEX**

Exhibit No.		Description
99.1	Press release dated November 10, 2010	



#### **KELLY SERVICES REPORTS 3rd QUARTER 2010 RESULTS**

TROY, MI (November 10, 2010) — Kelly Services, Inc. (NASDAQ: <u>KELYA</u>) (NASDAQ: <u>KELYB</u>), a leader in providing workforce solutions, today announced results for the third quarter of 2010.

Carl T. Camden, President and Chief Executive Officer, announced revenue for the third quarter of 2010 totaled \$1.3 billion, a 22% increase compared to the corresponding quarter in 2009. On a constant currency basis, revenue increased by 23%.

Earnings from operations for the third quarter of 2010 totaled \$14.3 million, compared to losses from operations of \$28.0 million reported for the third quarter of 2009. Included in the results from operations for the third quarter of 2010 are restructuring charges of \$2.8 million. The loss from operations in the third quarter of 2009 included restructuring charges of \$4.6 million and impairment charges of \$0.5 million. Excluding the restructuring and impairment charges, earnings from operations were \$17.1 million in the third quarter of 2010 compared to a loss from operations of \$22.9 million in 2009.

Diluted earnings per share from continuing operations in the third quarter of 2010 were \$0.26 compared to third quarter 2009 losses of \$0.43 per share. The restructuring charges were \$0.05 per share in the third quarter of 2010 and the restructuring and impairment charges totaled \$0.12 per share in the third quarter of 2009.

Commenting on the third quarter results, Camden stated, "We're very pleased that demand for temporary staffing accelerated as global economic expansion persisted and labor markets continued to slowly strengthen. These trends, along with our ability to maintain a leaner cost structure, translated into solid third quarter earnings.

"Our efforts and discipline are clearly yielding results. We're confident that our realigned strategy enables us to take advantage of growth areas in our industry, particularly professional/technical staffing and supply chain management. We will continue to focus on improving profitability through client-focused solutions that connect the world's top companies with the world's best talent."

In conjunction with its third quarter earnings release, Kelly Services, Inc. will host a conference call at 9:00 a.m. (ET) on November 10, to review the results and answer questions. The call may be accessed in one of the following ways:

Via the Telephone:

U.S. 1 800 288-9626 International 1 651 291-5254

The pass code is Kelly Services

Via the Internet:

The call is also available via the internet through the Kelly Services website: <a href="https://www.kellyservices.com">www.kellyservices.com</a>

This release contains statements that are forward looking in nature and accordingly, are subject to risks and uncertainties. These factors include, but are not limited to, competitive market pressures including pricing, changing market and economic conditions, material changes in demand from large corporate customers, availability of temporary workers with appropriate skills required by customers, increases in wages paid to temporary workers, liabilities for client and employee actions, foreign currency fluctuations, changes in laws and regulations (including federal, state and international tax laws), continued availability of financing for funding working capital and acquisitions and for general corporate purposes, the Company's ability to effectively implement and manage its information technology programs, the ability of the Company to successfully expand into new markets and service lines, and other risks, uncertainties and factors discussed in this release and in the Company's Annual Report on Form 10-K for the fiscal year ended January 3, 2010 and Quarterly Report on Form 10-Q for the fiscal quarter ended April 4, 2010 filed with the Securities and Exchange Commission. Actual results may differ materially from any forward looking statements contained herein.

#### **About Kelly Services**

Kelly Services, Inc. (NASDAQ: KELYA, KELYB) is a leader in providing workforce solutions. Kelly® offers a comprehensive array of outsourcing and consulting services as well as world-class staffing on a temporary, temporary-to-hire and direct-hire basis. Serving clients around the globe, Kelly provides employment to 480,000 employees annually. Revenue in 2009 was \$4.3 billion. Visit <a href="www.kellyservices.com">www.kellyservices.com</a> and connect with us on <a href="facebook.com/kellyservices">facebook.com/kellyservices</a>, <a href="linkedin.com/companies/kelly-services">linkedin.com/companies/kelly-services</a> and <a href="twitter.com/kellyservices">twitter.com/kellyservices</a>.

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### KELLY SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS FOR THE 13 WEEKS ENDED OCTOBER 3, 2010 AND SEPTEMBER 27, 2009 (UNAUDITED) (In millions of dollars except per share data)

	 2010	 2009	_(	Change_	% Change
Revenue from services	\$ 1,284.7	\$ 1,049.2	\$	235.5	22.4%
Cost of services	 1,077.5	 883.0		194.5	22.0
Gross profit	207.2	166.2		41.0	24.7
Selling, general and administrative expenses	192.9	193.7		(8.0)	(0.4)
Asset impairments	 <u> </u>	 0.5		(0.5)	(100.0)
Earnings (loss) from operations	14.3	(28.0)		42.3	NM
Other expense, net	(1.5)	(1.6)		0.1	8.1
Earnings (loss) from continuing operations before taxes	12.8	(29.6)		42.4	NM
Income taxes	 3.2	 (14.8)		18.0	121.7
Earnings (loss) from continuing operations	9.6	(14.8)		24.4	NM
Earnings from discontinued operations, net of tax	 <u> </u>				NM
Net earnings (loss)	\$ 9.6	\$ (14.8)	\$	24.4	<u>NM</u> %
Basic earnings (loss) per share on common stock Earnings (loss) from continuing operations	\$ 0.26	\$ (0.43)	\$	0.69	NM%
Earnings from discontinued operations Net earnings (loss)	— 0.26	(0.43)		— 0.69	NM NM
Diluted earnings (loss) per share on common	0.20	(6.1.6)		0.00	
stock Earnings (loss) from continuing operations Earnings from discontinued operations	\$ 0.26	\$ (0.43)	\$	0.69 —	NM% NM
Net earnings (loss)	0.26	(0.43)		0.69	NM
STATISTICS:					
Gross profit rate	16.1%	15.8%		0.3 pts.	
Selling, general and administrative expenses:	45.0	10.5		(0.5)	
% of revenue % of gross profit	15.0 93.1	18.5 116.5		(3.5) (23.4)	
% Return — Earnings (loss) from operations Earnings (loss) from continuing	1.1	(2.7)		3.8	
operations before taxes	1.0	(2.8)		3.8	
Earnings (loss) from continuing operations	0.7	(1.4)		2.1	
Net earnings (loss)	0.7	(1.4)		2.1	
Effective income tax rate	25.1%	49.9%		(24.8) pts.	
Average number of shares outstanding (millions):	20.7	24.0			
Basic Diluted	36.7 36.7	34.9 34.9			

### KELLY SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS FOR THE 39 WEEKS ENDED OCTOBER 3, 2010 AND SEPTEMBER 27, 2009 (UNAUDITED) (In millions of dollars except per share data)

	20	)10	 2009	_C	hange_	% Change
Revenue from services	\$ 3	,624.5	\$ 3,120.7	\$	503.8	16.1%
Cost of services	3	,046.4	 2,607.3		439.1	16.8
Gross profit		578.1	513.4		64.7	12.6
Selling, general and administrative expenses		555.4	593.4		(38.0)	(6.4)
Asset impairments		1.5	 53.1		(51.6)	(97.1)
Earnings (loss) from operations		21.2	(133.1)		154.3	NM
Other expense, net		(4.7)	 (1.3)		(3.4)	(253.3)
Earnings (loss) from continuing operations before taxes		16.5	(134.4)		150.9	NM
Income taxes		5.0	(37.5)		42.5	113.5
Earnings (loss) from continuing operations		11.5	(96.9)		108.4	NM
Earnings from discontinued operations, net of tax			0.6		(0.6)	(100.0)
Net earnings (loss)	\$	11.5	\$ (96.3)	\$	107.8	NM%
Basic earnings (loss) per share on common stock						
Earnings (loss) from continuing operations Earnings from discontinued operations Net earnings (loss)	\$	0.32 — 0.32	\$ (2.78) 0.02 (2.76)	\$	3.10 (0.02) 3.08	NM% (100.0) NM
Diluted earnings (loss) per share on common stock						
Earnings (loss) from continuing operations	\$	0.32	\$ (2.78)	\$	3.10	NM%
Earnings from discontinued operations Net earnings (loss)		0.32	0.02 (2.76)		(0.02) 3.08	(100.0) NM
STATISTICS:						
Gross profit rate		16.0%	16.5%		(0.5) pts.	
Selling, general and administrative expenses:					(2-5)	
% of revenue % of gross profit		15.3 96.1	19.0 115.6		(3.7) (19.5)	
% Return — Earnings (loss) from operations Earnings (loss) from continuing		0.6	(4.3)		4.9	
operations before taxes		0.5	(4.3)		4.8	
Earnings (loss) from continuing operations		0.3	(3.1)		3.4	
Net earnings (loss)		0.3	(3.1)		3.4	
Effective income tax rate		30.6%	27.9%		2.7 pts.	
Average number of shares outstanding (millions):		25.0	24.0			
Basic Diluted		35.9 35.9	34.9 34.9			

### KELLY SERVICES, INC. AND SUBSIDIARIES RESULTS OF OPERATIONS BY SEGMENT (UNAUDITED)

(In millions of dollars)

	Third Quarter					
		2010		2009	Change	Constant Currency Change
Americas Commercial						
Revenue from services (including fee-based						
income)	\$	633.3	\$	467.5	35.5%	34.7%
Fee-based income		2.2		1.7	23.8	22.5
Gross profit		92.3		67.2	37.4	36.7
SG&A expenses excluding restructuring						
charges		69.1		66.0	4.7	
Restructuring charges				1.8	(100.0)	
Total SG&A expenses		69.1		67.8	2.0	1.4
Earnings from operations		23.2		(0.6)	NM	
Earnings from operations excluding						
restructuring charges		23.2		1.2	NM	
Gross profit rate		14.6%		14.4%	0.2 pts.	
Expense rates (excluding restructuring						
charges):						
% of revenue		10.9		14.1	(3.2)	
% of gross profit		74.8		98.2	(23.4)	
Operating margin (excluding restructuring						
charges)		3.7		0.3	3.4	
• ,						
Americas PT						
Revenue from services (including fee-based						
income)	\$	233.6	\$	192.1	21.6%	21.5%
Fee-based income		2.2		2.1	1.9	1.8
Gross profit		37.2		29.5	26.2	26.0
SG&A expenses excluding restructuring						
charges		23.5		24.5	(4.4)	
Restructuring charges		_		0.1	(100.0)	
Total SG&A expenses		23.5		24.6	(4.8)	(5.0)
Earnings from operations		13.7		4.9	185.1	(515)
Earnings from operations excluding						
restructuring charges		13.7		5.0	178.3	
3 3						
Gross profit rate		15.9%		15.4%	0.5 pts.	
Expense rates (excluding restructuring					•	
charges):						
% of revenue		10.1		12.8	(2.7)	
% of gross profit		63.1		83.3	(20.2)	
Operating margin (excluding restructuring					(= )	
charges)		5.9		2.6	3.3	
5.13.1 g 5 5 7						
EMEA Commercial						
Revenue from services (including fee-based						
income)	\$	228.1	\$	228.0	0.0%	5.2%
Fee-based income	· ·	4.5	Ť	3.7	23.9	27.8
Gross profit		37.2		33.9	9.7	15.3
SG&A expenses excluding restructuring		· · · -		00.0	<b></b>	_5.5
charges		32.4		37.7	(13.7)	
Restructuring charges				1.8	(100.0)	
Total SG&A expenses		32.4		39.5	(17.7)	(13.8)
Earnings from operations		4.8		(5.6)	NM	(10.0)
Earnings from operations excluding		4.0		(0.0)	TAIVI	
restructuring charges		4.8		(3.8)	NM	
restructuring charges		4.0		(3.0)	TAIVI	
Gross profit rate		16.3%		14.9%	1.4 pts.	
Expense rates (excluding restructuring		10.570		17.370	±. <del>+</del> μισ.	
charges):						
% of revenue		14.2		16.5	(2.3)	
% of gross profit		87.2		110.9	(23.7)	
Operating margin (excluding restructuring		01.2		110.9	(23.1)	
charges)		2.1		(1.6)	3.7	
Glaryes)		∠.⊥		(1.0)	3.1	

	Third Quarter						
		2010		2009	Change	Constant Currency Change	
EMEA PT				_			
Revenue from services (including fee-based							
income)	\$	37.1	\$	36.4	1.9%	8.5%	
Fee-based income		3.6		3.9	(8.9)	(5.7)	
Gross profit		9.6		9.8	(1.8)	3.7	
Total SG&A expenses		9.3		9.9	(6.9)	(2.5)	
Earnings from operations		0.3		(0.1)	NM		
Gross profit rate		26.0%		27.0%	(1.0) pts.		
Expense rates:							
% of revenue		25.0		27.3	(2.3)		
% of gross profit		96.1		101.3	(5.2)		
Operating margin		1.0		(0.4)	1.4		
APAC Commercial							
Revenue from services (including fee-based							
income)	\$	88.7	\$	71.2	24.6%	15.4%	
Fee-based income	·	3.0	·	2.3	29.0	19.7	
Gross profit		12.4		10.3	19.9	10.9	
SG&A expenses excluding restructuring							
charges		11.4		11.4	0.1		
Restructuring charges		_		0.1	(100.0)		
Total SG&A expenses		11.4		11.5	(0.7)	(7.8)	
Earnings from operations		1.0		(1.2)	NM		
Earnings from operations excluding restructuring charges		1.0		(1.1)	NM		
Gross profit rate		14.0%		14.5%	(0 E) ptc		
Expense rates (excluding restructuring charges):		14.0%		14.5%	(0.5) pts.		
% of revenue		12.8		16.0	(3.2)		
% of gross profit		92.0		110.3	(18.3)		
Operating margin (excluding restructuring		02.0		110.0	(10.0)		
charges)		1.1		(1.5)	2.6		
APAC PT							
Revenue from services (including fee-based							
income)	\$	8.2	\$	6.5	27.3%	18.8%	
Fee-based income	Ψ	2.9	Ψ	1.0	179.5	164.0	
Gross profit		3.8		2.0	89.9	78.6	
Total SG&A expenses		4.3		2.3	87.9	77.6	
Earnings from operations		(0.5)		(0.3)	(77.2)		
Gross profit rate		45.2%		30.3%	14.9 pts.		
Expense rates:		75.270		30.370	14.5 pts.		
% of revenue		53.0		35.9	17.1		
% of gross profit		117.1		118.4	(1.3)		
Operating margin		(7.7)		(5.6)	(2.1)		
Sporading margin		(1.1)		(3.0)	(4.1)		

	Third Quarter					
		2010		2009	Change	Constant Currency Change
OCG						
Revenue from services (including fee-based						
income)	\$	64.1	\$	52.9	21.2%	21.3%
Fee-based income		6.6		5.8	13.6	13.5
Gross profit		15.4		13.7	11.7	12.0
SG&A expenses excluding restructuring						
charges		19.6		17.3	12.9	
Restructuring charges				0.1	(100.0)	
Total SG&A expenses		19.6		17.4	12.2	13.0
Earnings from operations		(4.2)		(3.7)	(14.4)	
Earnings from operations excluding						
restructuring charges		(4.2)		(3.6)	(17.8)	
Gross profit rate		24.0%		26.1%	(2.1) pts.	
Expense rates (excluding restructuring						
charges):						
% of revenue		30.5		32.8	(2.3)	
% of gross profit		127.2		125.8	1.4	
Operating margin (excluding restructuring						
charges)		(6.5)		(6.7)	0.2	
<b>,</b>		` ,		, ,		
Corporate Expense						
SG&A expenses excluding restructuring						
charges	\$	21.2	\$	20.2	4.4%	
Restructuring charges		2.8		0.7	301.3	
Total SG&A expenses		24.0		20.9	14.4	
Asset impairments		_		0.5	(100.0)	
Consolidated Total (net of intersegment						
activity)						
Revenue from services (including fee-based						
income)	\$	1,284.7	\$	1,049.2	22.4%	22.7%
Fee-based income	Ψ	24.9	Ψ	20.5	20.6	19.9
Gross profit		207.2		166.2	24.7	25.1
SG&A expenses excluding restructuring		201.2		100.2		20.1
charges		190.1		189.1	0.5	
Restructuring charges		2.8		4.6	(38.2)	
Total SG&A expenses		192.9		193.7	(0.4)	(0.1)
Asset impairments				0.5	(100.0)	(0.1)
Earnings from operations		14.3		(28.0)	NM	
Earnings from operations excluding		14.0		(20.0)	INIVI	
restructuring charges		17.1		(23.4)	NM	
restructuring charges		17.1		(23.4)	INIVI	
Gross profit rate		16.1%		15.8%	0.3 pts.	
Expense rates (excluding restructuring		10.170		13.070	υ.5 μιδ.	
charges):						
		140		18.0	(2.2)	
% of revenue		14.8			(3.2)	
% of gross profit		91.7		113.8	(22.1)	
Operating margin (excluding restructuring		1.0		(2.2)	2.5	
charges)		1.3		(2.2)	3.5	

### KELLY SERVICES, INC. AND SUBSIDIARIES RESULTS OF OPERATIONS BY SEGMENT (UNAUDITED)

(In millions of dollars)

	September Year to Date					
		2010		2009	Change	Constant Currency Change
Americas Commercial						
Revenue from services (including fee-based						
income)	\$	1,781.9	\$	1,422.9	25.2%	23.8%
Fee-based income		6.5		5.1	26.4	23.2
Gross profit		256.5		210.9	21.6	20.3
SG&A expenses excluding restructuring						
charges		201.9		205.3	(1.7)	
Restructuring charges		0.3		3.7	(90.3)	
Total SG&A expenses		202.2		209.0	(3.3)	(4.3)
Earnings from operations		54.3		1.9	NM	
Earnings from operations excluding						
restructuring charges		54.6		5.6	NM	
Construction of the sector		4.4.407		4.4.007	(0,4)	
Gross profit rate		14.4%		14.8%	(0.4) pts.	
Expense rates (excluding restructuring						
charges):		44.0		4.4.4	(0.4)	
% of revenue		11.3		14.4	(3.1)	
% of gross profit		78.7		97.3	(18.6)	
Operating margin (excluding restructuring		0.4		0.4	0.7	
charges)		3.1		0.4	2.7	
American DT						
Americas PT						
Revenue from services (including fee-based	ф	CEO 1	Φ.	F04.0	12.00/	10.00/
income)	\$	659.1	\$	584.3	12.8%	12.6%
Fee-based income		6.7		7.2	(7.3)	(7.7)
Gross profit		103.2		93.2	10.9	10.6
SG&A expenses excluding restructuring		CO 2		70.0	(0.1)	
charges		69.2		76.2	(9.1)	
Restructuring charges				0.2	(100.0)	(0, 0)
Total SG&A expenses		69.2		76.4	(9.4)	(9.6)
Earnings from operations Earnings from operations excluding		34.0		16.8	103.2	
restructuring charges		34.0		17.0	100.3	
restructuring charges		34.0		17.0	100.5	
Gross profit rate		15.7%		15.9%	(0.2) pts.	
Expense rates (excluding restructuring		13.770		13.370	(0.2) pts.	
charges):						
% of revenue		10.5		13.0	(2.5)	
% of gross profit		67.0		81.7	(14.7)	
Operating margin (excluding restructuring		07.0		01.7	(±4.1)	
charges)		5.2		2.9	2.3	
onarges)		0.2		2.5	2.0	
EMEA Commercial						
Revenue from services (including fee-based						
income)	\$	642.8	\$	656.3	(2.1)%	(1.5)%
Fee-based income	Ť	14.4	Ť	12.3	18.0	16.4
Gross profit		103.8		102.8	1.0	1.6
SG&A expenses excluding restructuring						
charges		95.7		115.1	(16.8)	
Restructuring charges		2.7		10.7	(75.1)	
Total SG&A expenses		98.4		125.8	(21.8)	(21.8)
Asset impairments		1.5		_	NM	( - /
Earnings from operations		3.9		(23.0)	NM	
Earnings from operations excluding				,		
restructuring charges		6.6		(12.3)	NM	
				` ,		
Gross profit rate		16.1%		15.7%	0.4 pts.	
Expense rates (excluding restructuring						
charges):						
% of revenue		14.9		17.5	(2.6)	
% of gross profit		92.2		111.9	(19.7)	
Operating margin (excluding restructuring					` ,	
charges)		1.0		(1.9)	2.9	
				. ,		



	September Year to Date						
		2010	2009		Change	Constant Currency Change	
EMEA PT		_		_			
Revenue from services (including fee-based							
income)	\$	106.4	\$	102.3	4.0%	5.5%	
Fee-based income		11.2		12.1	(7.1)	(8.3)	
Gross profit		28.3		28.0	1.5	2.0	
Total SG&A expenses		27.6		30.0	(8.1)	(8.0)	
Earnings from operations		0.7		(2.0)	NM		
Gross profit rate		26.7%		27.4%	(0.7) pts.		
Expense rates:							
% of revenue		25.9		29.4	(3.5)		
% of gross profit		97.1		107.2	(10.1)		
Operating margin		8.0		(2.0)	2.8		
APAC Commercial							
Revenue from services (including fee-based							
income)	\$	253.3	\$	201.9	25.4%	12.1%	
Fee-based income		8.5		6.8	23.2	10.4	
Gross profit		35.5		29.5	20.4	7.0	
SG&A expenses excluding restructuring							
charges		32.0		33.0	(3.0)		
Restructuring charges		0.5		0.2	283.6		
Total SG&A expenses		32.5		33.2	(1.8)	(12.7)	
Earnings from operations		3.0		(3.7)	NM	,	
Earnings from operations excluding				,			
restructuring charges		3.5		(3.5)	NM		
Gross profit rate		14.0%		14.6%	(0.6) pts.		
Expense rates (excluding restructuring charges):		14.070		14.070	(0.0) μω.		
% of revenue		12.6		16.3	(3.7)		
% of gross profit		90.3		112.0	(21.7)		
Operating margin (excluding restructuring		90.5		112.0	(21.1)		
charges)		1.4		(1.8)	3.2		
APAC PT							
Revenue from services (including fee-based							
income)	\$	23.6	\$	18.2	29.9%	17.1%	
Fee-based income	Φ	7.6	Φ	2.8	166.0	150.1	
Gross profit		10.1		5.6	79.3	65.5	
Total SG&A expenses		12.0		6.6	81.9	67.7	
Earnings from operations		(1.9)		(1.0)	(96.8)	07.7	
Grace profit rate		42.5%		30.8%	11.7 ptc		
Gross profit rate Expense rates:		42.5%		30.8%	11.7 pts.		
% of revenue		E0 9		26.2	1 / E		
% of gross profit		50.8 119.6		36.3 117.8	14.5 1.8		
Operating margin							
Operating margin		(8.3)		(5.5)	(2.8)		

\$ 2010		September \		Constant Currency
\$			Change	Change
\$				
\$				
179.8	\$	151.7	18.5%	18.19
18.3		18.4	(0.5)	(2.0)
42.4		44.2	(4.4)	(5.1)
56.8		51.7	9.8	
				8.0
(14.5)		(8.1)	(80.3)	
(14.4)		(7.5)	(93.7)	
22 50/		22.20/	(= =) ·	
23.5%		29.2%	(5.7) pts.	
04.0		0.1.4	(0.5)	
134.3		116.9	17.4	
(0.4)		(4.0)	(0.0)	
(8.1)		(4.9)	(3.2)	
\$ 54.7	\$	59.8	(8.5)%	
3.6		1.1	225.2	
58.3		60.9	(4.3)	
_		53.1	(100.0)	
\$ 3,624.5	\$	3,120.7	16.1%	14.69
73.0		64.6	12.8	9.5
578.1		513.4	12.6	11.2
548.2		576.9	(5.0)	
7.2		16.5	(56.1)	
				(7.6)
1.5		53.1	(97.1)	
21.2		(133.1)	NM	
28.4		(116.6)	NM	
16.0%		16.5%	(0,5) pts.	
2.2.0			(5.5) [5.5]	
15.1		18.5	(3.4)	
			()	
0.8		(3.7)	4.5	
\$	\$ 3,624.5 73.0 \$ 3,624.5 73.0 548.2 7.2 555.4	\$ 3,624.5 \$ 73.0 \$ 578.1 \$ 21.2 \$ 28.4 \$ 16.0%	0.1       0.6         56.9       52.3         (14.5)       (8.1)         (14.4)       (7.5)         23.5%       29.2%         31.6       34.1         134.3       116.9         (8.1)       (4.9)         \$ 54.7       \$ 59.8         3.6       1.1         58.3       60.9         —       53.1         \$ 3,624.5       \$ 3,120.7         73.0       64.6         578.1       513.4         548.2       576.9         7.2       16.5         555.4       593.4         1.5       53.1         21.2       (133.1)         28.4       (116.6)         16.0%       16.5%         15.1       18.5         94.8       112.4	0.1 0.6 (87.6) 56.9 52.3 8.7 (14.5) (8.1) (80.3)  (14.4) (7.5) (93.7)  23.5% 29.2% (5.7) pts.  31.6 34.1 (2.5) 134.3 116.9 17.4  (8.1) (4.9) (3.2)  \$ 54.7 \$ 59.8 (8.5)% 3.6 1.1 225.2 58.3 60.9 (4.3) — 53.1 (100.0)  \$ 3,624.5 \$ 3,120.7 16.1% 73.0 64.6 12.8 578.1 513.4 12.6  548.2 576.9 (5.0) 7.2 16.5 (56.1) 555.4 593.4 (6.4) 1.5 53.1 (97.1) 21.2 (133.1) NM  28.4 (116.6) NM  16.0% 16.5% (0.5) pts.

### KELLY SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE 39 WEEKS ENDED OCTOBER 3, 2010 AND SEPTEMBER 27, 2009 (UNAUDITED) (In millions of dollars)

	2	010	2	2009
Cash flows from operating activities				
Net earnings (loss)	\$	11.5	\$	(96.3)
Noncash adjustments:				
Impairment of assets		1.5		53.1
Depreciation and amortization		26.5		30.9
Provision for bad debts		1.0		2.7
Stock-based compensation		2.2		3.6
Other, net		1.0		(4.0)
Changes in operating assets and liabilities		(43.6)		32.9
Net cash from operating activities		0.1		22.9
Cash flows from investing activities				
Capital expenditures		(5.9)		(7.9)
Acquisition of companies, net of cash received		_		(7.5)
Other investing activities		0.5		(2.9)
Net cash from investing activities		(5.4)		(18.3)
Cash flows from financing activities		(1.5.5)		(1.1.2)
Net change in revolving line of credit		(12.8)		(11.9)
Repayment of debt		(7.3)		(22.9)
Sale of stock and other financing activities		24.3		(0.7)
Net cash from financing activities		4.2		(35.5)
Effect of exchange rates on cash and equivalents		(0.6)		3.6
Net change in cash and equivalents		(1.7)		(27.3)
Cash and equivalents at beginning of period		88.9		118.3
oush and equivalents at beginning of period		00.0		110.3
Cash and equivalents at end of period	\$	87.2	\$	91.0

## KELLY SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In millions of dollars)

	00	ctober 3, 2010	Ja	January 3, 2010		tember 27, 2009
Current Assets						
Cash and equivalents  Trade accounts receivable, less allowances of \$13.0, \$15.0	\$	87.2	\$	88.9	\$	91.0
and \$15.7, respectively		831.3		717.9		707.3
Prepaid expenses and other current assets		54.7		70.6		54.3
Deferred taxes		25.5		21.0		25.7
Total current assets		998.7		898.4		878.3
Property and Equipment, Net		107.2		127.1		132.5
Noncurrent Deferred Taxes		80.4		77.5		66.0
Goodwill, Net		67.3		67.3		67.3
Other Assets		135.7		131.4		134.6
Total Assets	\$	1,389.3	\$	1,301.7	\$	1,278.7
Current Liabilities	_				_	
Short-term borrowings and current portion of long-term debt	\$	68.3	\$	79.6	\$	15.3
Accounts payable and accrued liabilities		167.6		182.6		201.9
Accrued payroll and related taxes		273.0		208.3		229.6
Accrued insurance		20.3		19.7		25.0
Income and other taxes	_	56.6	_	47.4		29.8
Total current liabilities		585.8		537.6		501.6
Noncurrent Liabilities						
Long-term debt		52.7		57.5		66.0
Accrued insurance		48.2		47.3		43.9
Accrued retirement benefits		79.0		76.9		74.0
Other long-term liabilities		15.3		16.0		14.2
Total noncurrent liabilities		195.2		197.7		198.1
Stockholders' Equity						
Common stock		40.1		40.1		40.1
Treasury stock		(71.2)		(107.2)		(107.6)
Paid-in capital		27.5		36.9		35.9
Earnings invested in the business		583.0		571.5		579.7
Accumulated other comprehensive income		28.9		25.1		30.9
Total stockholders' equity		608.3		566.4		579.0
Total Liabilities and Stockholders' Equity	\$	1,389.3	\$	1,301.7	\$	1,278.7
STATISTICS:						
Working Capital	\$	412.9	\$	360.8	\$	376.7
Current Ratio		1.7		1.7	-	1.8
Debt-to-capital %		16.6%		19.5%		12.3%
Global Days Sales Outstanding		52		51		52
Closus Dayo Calco Calcianang		32		31		JL

## KELLY SERVICES, INC. AND SUBSIDIARIES REVENUE FROM SERVICES (UNAUDITED) (In millions of dollars)

	Third Quarter (Commercial, PT and OCG)							
			% Change					
	2010		2009	US\$	Constant Currency			
Americas								
United States	\$ 811.3	\$	623.1	30.2%	30.2%			
Canada	56.7		48.4	17.3	10.8			
Mexico	25.2		16.7	50.7	45.4			
Puerto Rico	21.7		12.6	71.1	71.1			
Total Americas	914.9		700.8	30.5	30.0			
EMEA								
France	71.3		69.4	2.8	13.3			
Switzerland	47.9		38.8	23.8	19.7			
United Kingdom	33.8		50.8	(33.6)	(29.7)			
Russia	26.8		16.5	61.8	58.0			
Portugal	21.3		15.8	34.5	48.4			
Germany	18.1		16.6	9.1	20.3			
Norway	15.1		16.2	(6.8)	(6.9)			
Italy	14.7		17.4	(15.5)	(6.9)			
Other	20.8		26.9	(22.7)	(15.6)			
Total EMEA	269.8		268.4	0.5	5.9			
APAC								
Australia	31.9		25.0	27.7	16.7			
Singapore	21.7		16.4	31.7	23.7			
Malaysia	16.5		12.3	34.5	20.3			
India	15.5		9.9	56.6	50.2			
Other	14.4		16.4	(11.6)	(17.1)			
Total APAC	100.0		80.0	25.1	15.9			
Total Kelly Services, Inc.	\$ 1,284.7	\$	1,049.2	22.4%	22.7%			

## KELLY SERVICES, INC. AND SUBSIDIARIES REVENUE FROM SERVICES (UNAUDITED) (In millions of dollars)

		September Year to Date (Commercial, PT and OCG)							
		•			% Change				
		2010 2009		US\$	Constant Currency				
Americas					·				
United States	\$	2,292.3	\$	1,901.2	20.6%	20.6%			
Canada		162.8		131.9	23.5	9.8			
Mexico		66.1		47.5	39.1	30.2			
Puerto Rico		55.6		42.9	29.4	29.4			
Total Americas		2,576.8		2,123.5	21.3	20.3			
EMEA									
France		206.2		194.0	6.3	10.7			
Switzerland		120.0		99.8	20.4	16.3			
United Kingdom		105.6		163.6	(35.5)	(35.3)			
Russia		75.5		45.5	65.8	55.4			
Portugal		58.8		40.1	46.7	53.5			
Germany		50.6		47.5	6.7	11.3			
Italy		46.1		53.9	(14.5)	(11.2)			
Norway		43.1		44.4	(3.0)	(8.8)			
Other		56.9		82.2	(30.8)	(29.3)			
Total EMEA		762.8		771.0	(1.1)	(0.3)			
APAC									
Australia		88.2		67.9	29.9	9.2			
Singapore		60.2		46.5	29.3	21.3			
Malaysia		47.4		36.4	30.2	18.6			
India		44.4		24.7	79.7	69.2			
Other		44.7		50.7	(11.7)	(22.4)			
Total APAC		284.9		226.2	25.9	12.7			
Total Kelly Services, Inc.	<u>\$</u>	3,624.5	\$	3,120.7	16.1%	14.6%			

# KELLY SERVICES, INC. AND SUBSIDIARIES RECONCILIATION OF NON-GAAP MEASURES (UNAUDITED) (In millions of dollars except per share data)

Third Quarter			September Year to Date					
2010 2009		2010		2009				
\$	14.3	\$	(28.0)	\$	21.2	\$	(133.1)	
	2.8		4.6		7.2		16.5	
	<u> </u>		0.5		1.5		53.1	
\$	17.1	\$	(22.9)	\$	29.9	\$	(63.5)	
Third Quarter								
2010								
Am	nount	Per	Share	Ar	nount	Pe	r Share	
\$	9.6	\$	0.26	\$	(14.8)	\$	(0.43)	
	4.0		0.05		0.5		0.40	
	1.8		0.05				0.10 0.02	
\$	11.4	\$	0.31	\$	(10.5)	<u>\$</u>	(0.30)	
September Year to Date								
Am			Share	Ar		Per Share		
\$	11.5	\$	0.32	\$	(96.9)	\$	(2.78)	
	5.4		0.15		13.9		0.40	
	1.2		0.03		50.0		1.43	
\$	18.1	<u>\$</u>	0.50	<u>\$</u>	(33.0)	<u>\$</u>	(0.95)	
	\$  \$  And \$  \$	\$ 14.3  2.8   \$ 17.1  20  Amount  \$ 9.6  1.8   \$ 11.4  20  Amount  \$ 11.5  5.4  1.2	2010   2   \$ 14.3	2010   2009     \$ 14.3	2010     2009       \$ 14.3     \$ (28.0)       2.8     4.6       —     0.5       Third Quarter 2010       Amount     Per Share     Ar       \$ 9.6     \$ 0.26     \$       1.8     0.05       —     —       \$ 11.4     \$ 0.31     \$       September Year to 2010       Amount     Per Share     Ar       \$ 11.5     \$ 0.32     \$       5.4     0.15       1.2     0.03	2010     2009     2010       \$ 14.3     \$ (28.0)     \$ 21.2       2.8     4.6     7.2       —     0.5     1.5       \$ 17.1     \$ (22.9)     \$ 29.9       Third Quarter       2010     20       Amount     Per Share     Amount       \$ 9.6     \$ 0.26     \$ (14.8)       1.8     0.05     3.5       —     —     0.8       \$ 11.4     \$ 0.31     \$ (10.5)       September Year to Date       2010     20       Amount     Per Share     Amount       \$ 11.5     \$ 0.32     \$ (96.9)       5.4     0.15     13.9       1.2     0.03     50.0	2010     2009     2010     2       \$ 14.3     \$ (28.0)     \$ 21.2     \$       2.8     4.6     7.2	

#### KELLY SERVICES, INC. AND SUBSIDIARIES RECONCILIATION OF NON-GAAP MEASURES (UNAUDITED)

Management believes that the non-GAAP (Generally Accepted Accounting Principles) information excluding the restructuring and impairment charges is useful to understand the Company's fiscal 2010 financial performance and increases comparability. Specifically, Management believes that excluding these items allows for a more meaningful comparison of current period operating performance with the operating results of prior periods. These non-GAAP measures may have limitations as analytical tools because they exclude items which can have a material impact on cash flow and earnings per share. As a result, Management considers these measures, along with reported results, when it reviews and evaluates the Company's financial performance. Management believes that these measures provide greater transparency to investors and provide insight into how Management is evaluating the Company's financial performance. Non-GAAP measures should not be considered a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP.

- (1) In 2010, restructuring costs relate primarily to severance and lease termination costs for branches in the EMEA and APAC Commercial segments that were in the process of closure at the end of 2009, as well as severance costs related to the corporate headquarters. In 2009, restructuring costs relate primarily to global severance, lease terminations, asset write-offs and other miscellaneous costs incurred in connection with the reduction in the number of permanent employees and the consolidation, sale or closure of branch locations.
- (2) In 2010, the asset impairment charges relate to the write-off of incomplete software projects in Europe. In 2009, the asset impairment charges included adjustments to the value of goodwill for the Company's Americas Commercial, APAC Commercial and EMEA PT segments, as well as long-lived assets and intangibles related to operations in Japan and Europe.