SEC Form 3 FORM 3

## UNITED STATES SECURITIES AND EXCHANGE

Washington, D.C. 20549

OMB APPROVAL

OMB Number: 3235-0104

#### INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

Estimated average burden hours per 0.5 response:

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and A Koolhaas	Address of Rep Dinette	orting Person <sup>*</sup>	2. Date of E Requiring S (Month/Day 08/05/202	Statement //Year)	3. Issuer Name and Ticker or Trading Symbol <u>KELLY SERVICES INC</u> [KELYA]				
(Last) 999 WEST (Street) TROY (City)	(First) BIG BEAVE MI (State)	(Middle) CR ROAD 48084-4716 (Zip)			4. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Own X Officer (give Other (sp title below) below) Senior Vice President		wner 6. (specify (0	<ul> <li>5. If Amendment, Date of Original Filed (Month/Day/Year)</li> <li>6. Individual or Joint/Group Filing (Check Applicable Line)</li> <li>X Form filed by One Reporting Person</li> <li>Form filed by More than One Reporting Person</li> </ul>	
Table I - Non-Derivative Securities Beneficially Owned									
1. Title of Security (Instr. 4)				Ē	2. Amount of Securities Beneficially Owned (Instr. 4)	3. Owne Form: I (D) or II (I) (Inst	Direct Owndirect	. Nature of Indirect Beneficial wnership (Instr. 5)	
Class A Common Stock, Par Value \$1					4,818	I			
Table II - Derivative Securities Beneficially Owned           (e.g., puts, calls, warrants, options, convertible securities)									
E			2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Se Underlying Derivative Se (Instr. 4)		4. Conversior or Exercise Price of	cise Form:	6. Nature of Indirect Beneficial Ownership (Instr. 5)
I I I I I I I I I I I I I I I I I I I		Date Exercisable	Expiration Date	Title	Amount or Number of Shares	Derivative Security	or Indirect (I) (Instr. 5)	5)	

**Explanation of Responses:** 

#### /s/ Deborah M. Emerson, attorney-in-fact for Ms.

or Ms. <u>08/07/2020</u>

Date

<u>Koolhaas</u>

1005

\*\* Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 5 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

## **EXHIBIT 24**

# **Kelly Services Inc**

## Power of Attorney for Executing Forms 3, 4 and 5

Know all men by these presents, that the undersigned, director or officer, or both, of Kelly Services Inc, hereby constitutes and appoints each of James M. Polehna, Deborah M. Emerson, signing singly, the undersigned's true and lawful attorney-infact to:

- execute for and on behalf of the undersigned, in the undersigned's capacity as an officer and/or director of Kelly Services Inc (the "Company"), Forms 3, 4, and 5 in accordance with Section 16(a) of the Securities Exchange Act of 1934 and the rules thereunder;
- (2) do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any such Form 3, 4 or 5 and timely file such form with the United States Securities and Exchange Commission and any stock exchange or similar authority; and
- (3) take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary, or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or such attorney-in-fact's substitute or substitutes, shall lawfully do or cause to be done by virtue of this power of attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming, nor is the Company assuming, any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 and 5 with respect to the undersigned's holdings of and transactions in securities of Kelly Services Inc unless earlier revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact.

IN WITNESS WHEREOF, the undersigned has executed this Power of Attorney as of this 5<sup>th</sup> day of August, 2020

/s/ Dinette Koolhaas

Dinette Koolhaas