| SEC Form 4 |
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Instruction 1(b).

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## FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPROVAL          |           |  |  |  |  |  |  |  |
|-----------------------|-----------|--|--|--|--|--|--|--|
| OMB Number:           | 3235-0287 |  |  |  |  |  |  |  |
| Estimated average bur | den       |  |  |  |  |  |  |  |
| hours per response:   | 0.5       |  |  |  |  |  |  |  |

| Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 |
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|  |                         |               |  | 01 00   |   | vestine                      |     | inpully Act of                     | 10-10  |                               |  |   |   |  |  |
|--|-------------------------|---------------|--|---|---|------------------------------|-----|------------------------------------|--------|-------------------------------|--|---|---|--|--|
| 1. Name and Address of Reporting Person <sup>*</sup><br>Thirot Olivier |                         |               |  | 2. Issuer Name and Ticker or Trading Symbol <u>KELLY SERVICES INC</u> [KELYA] |   |                              |     |                                    |        |                               | 5. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)<br>Director 10% Owner |   |   |  |  |
| (Last)<br>999 WEST   | (First)<br>BIG BEAVER R | (Middle)      |  | 3. Date of Earliest Transaction (Month/Day/Year)<br>02/09/2024                |   |                              |     |                                    |        | X                             | Officer (give title<br>below)<br>Executive V   | Other<br>below<br>vice President                                  | ,   |  |  |
|  |                         |               |  | 4. If Amendment, Date of Original Filed (Month/Day/Year)                      |   |                              |     |                                    |        | 6. Indi <sup>,</sup><br>Line) | 6. Individual or Joint/Group Filing (Check Applicable Line)                                      |   |   |  |  |
| (Street)   |                         |               |  |   |   |                              |     |                                    |        | X                             | Form filed by On   | e Reporting Per   | son   |  |  |
| TROY   | MI                      | 48084         |  |   |   |                              |     |                                    |        |                               | Form filed by More than One Reporting<br>Person  |   |   |  |  |
| (City)   | (State)                 |               | Rule 10b5-1(c) Transaction Indication  |   |   |                              |     |                                    |        |                               |  |   |   |  |  |
|  |                         |               | Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. |   |   |                              |     |                                    |        |                               |  |   |   |  |  |
|  |                         | Table I - Noi | n-Derivat  | ive S   | ecurities Acq   | uired,                       | Dis | posed of,                          | or Be  | neficially                    | v Owned  |   |   |  |  |
| 1. Title of Sec  | Date                    |               | 2. Transacti<br>Date<br>(Month/Day/  |   | 2A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 3.<br>Transa<br>Code (<br>8) |     | 4. Securities<br>Disposed Of<br>5) |        |                               | 5. Amount of<br>Securities<br>Beneficially<br>Owned Following<br>Reported                        | 6. Ownership<br>Form: Direct<br>(D) or Indirect<br>(I) (Instr. 4) | 7. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |  |
|  |                         |               |  |   |   | Code                         | v   | Amount                             | (A) or | Price                         | Transaction(s)   |   | (1130.4)  |  |  |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

F

59

D

\$21.26

|   |   |  | (* 57)**  | ,                            | , |     | ,   |  |   |       |   | ,  |  |  |  |
|---|---|--|---|------------------------------|---|-----|-----|--|---|-------|---|--|--|--|--|
| 1. Title of<br>Derivative<br>Security<br>(Instr. 3) | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 4.<br>Transa<br>Code (<br>8) |   | of  |     | 6. Date Exerc<br>Expiration Da<br>(Month/Day/Y | 7. Title and<br>Amount of<br>Securities<br>Underlying<br>Derivative<br>Security (Instr.<br>3 and 4) |       | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s)<br>(Instr. 4) | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |
|   |   |  |   | Code                         | v | (A) | (D) | Date<br>Exercisable                            | Expiration<br>Date  | Title | Amount<br>or<br>Number<br>of<br>Shares              |  |  |  |  |

Explanation of Responses:

Class A Common Stock, Par Value \$1

## /s/ Cynthia D. Mull, attorney-02/12/2024

161,220.539

D

\*\* Signature of Reporting Person Date

in-fact for Mr. Thirot

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 $^{\star}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

02/09/2024

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.