

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934 For the fiscal year ended January 3, 1999

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from _____ to _____
Commission file number 0-1088

KELLY SERVICES, INC.
(Exact Name of Registrant as specified in its Charter)

Delaware
(State of Incorporation)

38-1510762
(IRS Employer Identification
Number)

999 West Big Beaver Road, Troy, Michigan
(Address of Principal Executive Office)

48084
(Zip Code)

(248) 362-4444
(Registrant's Telephone Number, Including Area Code)

Securities Registered Pursuant to Section 12(b) of the Act: None

Securities Registered Pursuant to Section 12(g) of the Act:

Title of each class	Name of each exchange on which registered
Class A Common	NASDAQ/NMS
Class B Common	NASDAQ/NMS

Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405
of Regulation S-K is not contained herein, and will not be contained, to the
best of registrant's knowledge, in definitive proxy or information statements
incorporated by reference in Part III of this Form 10-K or any amendment to
this Form 10-K.

The aggregate market value of the Class B common stock, par value \$1.00, the
only class of the registrant's securities with voting rights, held by
non-affiliates of the registrant on March 22, 1999, was \$10,043,711 based upon
the closing price of \$28.63 per share.

Registrant had 32,270,788 shares of Class A and 3,567,329 of Class B
common stock, par value \$1.00, outstanding as of March 22, 1999.

Documents Incorporated by Reference

The proxy statement of the registrant with respect to the 1999 Annual Meeting
of Stockholders is incorporated by reference in Part III.

Dated: March 31, 1999

PART I

ITEM 1. DESCRIPTION OF BUSINESS.

(a) General Development of Business. Registrant, a successor to the business established by William R. Kelly in 1946, was incorporated under the laws of Delaware on August 27, 1952. Throughout its existence, registrant has been engaged in the business of providing staffing services to customers. During the last fiscal year, registrant continued to provide staffing services to a diversified group of customers.

(b) Financial Information about Industry Segments. The Company divides its operations into three segments: (1) U.S. Commercial Staffing, (2) Professional, Technical and Staffing Alternatives (PTSA) and (3) International. PTSA includes the following: Kelly Scientific Resources, Kelly Engineering Services, Information Technology Resources, Kelly Assisted Living Services, Inc., The Law Registry (formerly The Wallace Law Registry), Kelly Staff Leasing, Inc., National Payroll Services and Kelly Management Services. The financial information concerning registrant is included in Item 8 in Part II of this filing.

(c) Narrative Description of Business.

(i) Principal Services Rendered. Registrant, and its subsidiaries, which are service organizations, provide staffing services to a diversified group of customers through offices located in major cities of the United States, Australia, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Luxembourg, Mexico, the Netherlands, New Zealand, Norway, Puerto Rico, Russia, Spain, Switzerland and the United Kingdom. These services are generally furnished under the name of Kelly Services. U. S. Commercial Staffing includes primarily office clerical, marketing and semi-skilled light industrial services. PTSA includes technical skills related to engineering, information technology, scientific, accounting and finance, and management services. Staff leasing services are provided under the name of Kelly Staff Leasing, Inc., a wholly owned subsidiary of registrant. Home care services to those who need help with their daily living needs and personal care are furnished under the name of Kelly Assisted Living Services, Inc., which is a wholly owned subsidiary of registrant. Legal staffing services are provided under the name of The Law Registry (formerly The Wallace Law Registry), a wholly owned subsidiary of registrant. Registrant performs these staffing services through its employees by assigning them to work on the premises of registrant's customers.

The staffing services furnished by registrant afford economies and flexibility in meeting uneven or peak work loads caused by such predictable factors as vacations, inventories, month-end activities, special projects or new promotions and such non-predictable factors as illnesses or emergencies. When work peaks occur which cannot be handled by the customer's normal staff, the customer can temporarily supplement regular personnel by the use of registrant's services. The cost and inconvenience to the customer of hiring additional employees, including advertising, interviewing, screening, testing and training are eliminated. Also, recordkeeping is simplified because the customer pays an hourly rate, based on hours of service furnished by registrant.

Registrant serves a wide cross-section of customers from industry, commerce, the professions, government, and individuals. During recent years approximately 190,000 customers, including the largest corporations in the world, use registrant's services. There have been no significant changes in the services rendered or in the markets or methods of distribution since the beginning of registrant's fiscal year.

Registrant operates through approximately 1,500 domestic and foreign offices located in all 50 states and the District of Columbia; and Australia, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Luxembourg, Mexico, the Netherlands, New Zealand, Norway, Puerto Rico, Russia, Spain, Switzerland and the United Kingdom. Each office provides the services of one or more of the divisions or subsidiaries and are operated directly by the registrant.

(ii) New Services. There are no new industry segments that the registrant is planning to enter or new service areas that will require a material investment of assets.

(iii) Raw Materials. Registrant is involved in a service business and raw materials are nonexistent in the business.

(iv) Service Marks. Registrant is the owner of numerous service marks, which are registered with the United States Patent and Trade Mark Office and in foreign countries.

(v) Seasonal Business Implications. Registrant's business is not seasonal.

(vi) Working Capital. Registrant believes there are no unusual or special working capital requirements in the staffing services industry.

(vii) Customers. The business of registrant and its subsidiaries is not dependent upon either a single customer or a limited number of customers.

(viii) Backlog. Backlog of orders is not material to the business of registrant.

(ix) Government Contracts. Although registrant conducts business under various government contracts, that portion of registrant's business is not significant.

(x) Competition. Registrant is one of the largest global suppliers of staffing services. In the United States, there are less than 100 national competitors, and approximately 20,000 organizations locally compete in varying degrees in different localities where registrant operates local offices. In foreign markets there are several similar levels of global, national and local competitors. The most significant competitive factors worldwide are geographic coverage, breadth of service, service quality and price.

(xi) Research Activities. Registrant's expenditure for research and the number of people involved are not material.

(xii) Environmental Matters. Registrant is involved in a service business and is not generally affected by federal, state and local provisions regulating the discharge of materials into the environment.

(xiii) Employees. Registrant and subsidiaries employ on a full time basis approximately 1,200 persons at its headquarters in Troy, Michigan, and approximately 6,000 persons in branch offices operated directly by registrant. Registrant employed in the last fiscal year approximately 740,000 men and women for temporary periods. As the employer of its temporary work force, registrant is responsible for and pays Social Security (or its equivalent outside the United States), Medicare and health care taxes, workers' compensation, unemployment compensation taxes, liability insurance and other similar costs, and is responsible for payroll deductions of Social Security, Medicare and income taxes. Although the services may be provided in the office of the registrant's customer, registrant remains the employer of its temporary employees with responsibility for their assignment and reassignment.

(d) Foreign Operations. For information regarding sales, earnings from operations and long-lived assets by domestic and foreign operations, reference is made to the information presented in the Segment Disclosures note to the consolidated financial statements presented in Item 8 in Part II of this report.

ITEM 2. PROPERTIES.

Registrant owns the premises in Troy, Michigan, from which its headquarters, subsidiaries and divisional offices are presently operated. Registrant purchased the original headquarters building in Troy, Michigan, in 1977 and has expanded operations into adjacent buildings that were purchased in 1991 and 1997. The combined usable floor space for the headquarters complex approximates 230,000 square feet, plus leased space nearby of 93,000 square feet. The buildings are in good condition, are considered to be adequate for the uses to which they are being put and are in regular use. In addition, registrant owns vacant land in Troy and northern Oakland County, Michigan, for future expansion. Registrant's branch offices are conducted from premises which are leased. A majority of the leases are for fixed terms, from one to five years. Registrant owns virtually all office furniture and equipment used in its headquarters building and branch offices.

ITEM 3. LEGAL PROCEEDINGS.

Claims against the registrant are not considered by management and counsel to be material.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

There were no matters submitted to a vote of security holders in the fourth quarter of 1998.

PART II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED STOCKHOLDER MATTERS.

Kelly Services' stock is traded over-the-counter in the NASDAQ National Market System (NMS). The high and low selling prices for the Class A common stock and Class B common stock as quoted by the National Association of Securities Dealers, Inc. and the dividends paid on the common stock for each quarterly period in the last two fiscal years are reported below:

	Per share amounts (in dollars)				
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Year
1998					

Stock Prices					
Class A common					
High	\$37.75	\$38.50	\$35.63	\$35.13	\$38.50
Low	29.25	30.25	25.63	23.75	23.75
Class B common					
High	58.75	38.00	36.25	33.50	58.75
Low	29.50	34.00	29.00	28.75	28.75
Dividends22	.23	.23	.23	.91
1997					

Stock Prices					
Class A common					
High	\$28.88	\$32.50	\$38.75	\$38.38	\$38.75
Low	26.50	23.25	29.75	28.13	23.25
Class B common					
High	29.00	32.50	35.75	34.75	35.75
Low	27.00	23.00	30.75	30.00	23.00
Dividends21	.22	.22	.22	.87

The number of holders of record of the Class A and Class B common stock, par value \$1.00, of registrant were 994 and 233, respectively, as of March 22, 1999.

ITEM 6. SELECTED FINANCIAL DATA.

The following table summarizes selected financial information of Kelly Services, Inc. and its subsidiaries for each of the most recent six fiscal years. This table should be read in conjunction with other financial information of the registrant including "Management's Discussion and Analysis of Financial Condition and Results of Operations" and financial statements included elsewhere herein.

(In millions except per share amounts)	(1)					
	1998	1997	1996	1995	1994	1993
Sales of services	\$4,092.3	\$3,852.9	\$3,302.3	\$2,689.8	\$2,362.6	\$1,954.5
Earnings before taxes	143.6	137.0	122.9	113.3	98.5	70.9
Net earnings	84.7	80.8	73.0	69.5	61.1	44.6
Per share data:						
Basic earnings						
per share	\$ 2.24	\$ 2.12	\$ 1.92	\$ 1.83	\$ 1.61	\$ 1.18
Diluted earnings						
per share	\$ 2.23	\$ 2.12	\$ 1.91	\$ 1.83	\$ 1.61	\$ 1.18
Dividends per share						
Classes A and B common.	.91	.87	.83	.78	.70	.63
Working capital	\$ 293.4	\$ 363.6	\$ 336.6	\$ 316.0	\$ 315.8	\$ 291.2
Total assets	964.2	967.2	838.9	718.7	642.4	542.1

(1) Fiscal year included 53 weeks.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Results of Operations

1998 versus 1997

Sales for the 53 week fiscal year reached a record \$4.09 billion in 1998, an increase of 6% compared to the \$3.85 billion for the 52 week fiscal year in 1997. On a 52 week basis, sales increased 5% over 1997. Sales in the U.S. Commercial Staffing segment grew by 3%, while Professional, Technical and Staffing Alternatives (PTSA) sales grew by 8% compared to last year. International sales grew by 13% as compared to 1997. International sales represented 24% of total Company sales in 1998, as compared to 22% in 1997.

The 1998 gross profit rate averaged 17.9% versus 17.7% in 1997. The improvement was principally related to an increased mix of fee-based permanent placement income and an increase in the share of our international business as a percentage of total revenue. The international component carries a higher average gross profit rate than domestic commercial staffing.

Selling, general and administrative expenses increased 8% over 1997. Expenses expressed as a percentage of sales were 14.4% as compared to 14.2% last year. The rate of growth of expenses principally reflects increased spending for the year 2000 and information technology programs.

Earnings from operations totaled \$140.6 million, a 4% increase from the \$135.8 million reported last year. Earnings were 3.4% of sales as compared to 3.5% in 1997.

Interest income was \$6.2 million, 41% higher than last year. Interest expense totaled \$3.2 million, virtually unchanged from 1997. The increase in investment return related to an improved cash and investment position as compared to 1997.

Earnings before income taxes were a record \$144 million, a 5% increase over 1997. As a percentage of sales, earnings before taxes were 3.5% compared to 3.6% in 1997. The effective income tax rate was 41.0% in both 1998 and 1997.

Net earnings totaled a record \$84.7 million in 1998, a 5% increase over 1997. The rate of return on sales was 2.1%, consistent with last year's 2.1% rate. Basic earnings per share were \$2.24 or 6% over last year. Diluted earnings per share were \$2.23 or 5% higher than 1997.

Results of Operations

1997 versus 1996

Sales totaled \$3.85 billion in 1997, an increase of 17% over 1996. U.S. Commercial Staffing sales totaled \$2.45 billion, reflecting 13% growth over 1996. PTSA sales were \$546 million in 1997, a 31% increase over the prior year. International sales totaled \$855 million and grew 20% as compared to 1996.

Cost of services, representing payroll and related taxes and benefits for temporary employees, increased 18%. Increases in pay rates and related taxes and benefits accounted for the change. Gross profit rates held steady through all four quarters of 1997 and averaged 17.7%. Gross profit rates in 1996 averaged 18.6%. While generally higher than 1997, the 1996 rates were declining through much of that year. As in 1996, reduced margins on large contracts and other competitive conditions worldwide were factors in the reduced level of gross profit.

Selling, general and administrative expenses increased 11% over 1996. The increase reflects continued worldwide expansion including the cost of opening new offices in international locations. As a percentage of sales, expenses decreased for the second consecutive year and reached 14.2%, down from 14.9% in 1996.

Earnings from operations in 1997 were \$136 million, an increase of 12% over 1996. These earnings were 3.5% of sales, compared to 3.7% in 1996.

Interest income was \$4.4 million in 1997, an increase of 4% over 1996. An improved cash and investments position during the year which resulted from improved collections of accounts receivable contributed to the increase.

Interest expense increased to \$3.2 million from \$2.2 million in 1996. Short-term borrowings were used to finance continued business expansion in Europe.

Earnings before income taxes were \$137 million, an increase of 11% over 1996. As a percentage of sales, earnings before taxes were 3.6% in 1997 and 3.7% in 1996. The effective income tax rate was 41.0% in 1997 and 40.6% in 1996.

Net earnings totaled \$80.8 million in 1997, 11% higher than the \$73.0 million reported in 1996. The rate of return on sales was 2.1% in 1997 and 2.2% in 1996. Basic earnings per share were \$2.12 compared to \$1.92 per share in 1996. Diluted earnings per share were \$2.12 in 1997 compared to \$1.91 per share in 1996.

Liquidity and Capital Resources

Cash and short-term investments totaled \$72 million at the end of 1998, down from the \$144 million at year-end 1997. The decrease was principally due to the \$76 million utilized for the share repurchase program completed during the fourth quarter of 1998. Two negotiated share repurchase transactions were completed with the William Russell Kelly Trust and 2.5 million Kelly Class A shares were repurchased. This amounted to 6.5% of the then total outstanding common shares and was accretive to earnings per share during the fourth quarter of 1998.

Accounts receivable totaled \$585 million at year end as compared to \$572 million at year-end 1997. Strong accounts receivable management during the year reduced global days sales outstanding to 53 days, down from 54 days in 1997.

Short-term debt totaled \$48 million, a decrease from \$55 million at year-end 1997. During the fourth quarter the Company arranged a committed \$100 million five-year multi-currency revolving credit facility. All short-term borrowings are foreign currency denominated and support the Company's international working capital position.

The Company's working capital position was \$293 million at the end of 1998, a decrease of \$70 million from 1997 and \$43 million from 1996. The current ratio in 1998 was 1.7, 1.9 in 1997 and 2.0 in 1996. The current year decline was principally a result of the cash utilized in the share repurchase program.

Assets totaled \$964 million in 1998, virtually unchanged from 1997. In 1996 assets totaled \$839 million. The return on average assets was 8.8% in 1998 and 8.9% in 1997. In 1996 the return was 9.4%.

Stockholders' equity was \$538 million in 1998, which was 4% below 1997. In 1997 stockholders' equity grew 8% over 1996. The return on average stockholders' equity was 15.4% in 1998, 15.0% in 1997 and 14.7% in 1996. Dividends paid per common share were \$.91 in 1998, an increase of 5% over 1997. Dividends in 1997 were \$.87 per share, also 5% more than 1996.

The Company's financial position remains very strong. The Company continues to carry no long-term debt and expects to meet its growth requirements principally through cash flow from operations.

Year 2000 Systems Update

The year 2000 problem is an issue regarding computer programs and non-information technology systems that use embedded computer chips such as microcontrollers. Many of these programs are unable to distinguish between a year that begins with "20" instead of the familiar "19" and therefore could fail or produce incorrect results.

In 1995, the Company embarked upon a global Year 2000 Project. The project scope includes hardware, software and embedded chip technology. A formal Project Office was established with complete executive sponsorship and funding in February 1997. This initiated a global business system strategy that included a wide-scale Oracle implementation of business and financial systems, plus major enhancements to branch automation systems. Included in these initiatives is the remediation of year 2000 non-compliant systems.

The Company's State of Readiness

Plans for remediation of year 2000 non-compliant systems are divided into the following major initiatives: mainframe, client server, domestic and international subsidiaries. The common project phases consisted of: inventory all hardware, software and embedded systems; prioritize systems based on business criticality; complete a risk assessment based on interviews with business users and subject matter experts, analysis of date functionality, and vendor documentation; test and decide to upgrade, replace or retire, as appropriate; internal certification; and a return to production. As a part of the risk assessment process, contingency plans will be developed in the event of system failure. Compuware Corporation was selected to assist in the inventory remediation and testing process.

The inventory and assessment phase is 100% complete for all business areas. Remediation and testing is 100% complete for some of the Kelly business units. Overall completion is approximately 70% when all countries and business units are considered. The Company is 100% remediated of all mission-critical customer support systems at year-end 1998. Testing will continue throughout 1999 with planned completion during the third quarter of 1999. Testing teams are in place for mainframe, client server and international. The testing process includes a detailed risk assessment to determine the necessity and scope of testing. In some instances internal certification is recommended without testing, based on the risk assessment. This process will ensure resources remain focused on areas of greatest risk.

External communications and readiness assessments have been distributed to all customers, landlords, vendors, suppliers and facilities for North America. International communications and assessments were 100% complete at year end 1998. First quarter 1999 analysis of responses received will determine follow-up action including additional contingency planning.

The Costs to Address The Company's Year 2000 Issues

The total cost of the Year 2000 project is expected to be at least somewhat offset by the benefits to be realized by the Company. These include: enhanced functionality at the branch level; a worldwide inventory of information technology and systems; a high-level documentation of business

processes used by strategic business units; rationalization and standardization of diverse information systems; upgrades and standardization of desktop computing; upgrade of wide area network to remote business units; improved software quality assurance; and clean-up and documentation of older program code.

Total cost of the Year 2000 remediation project is estimated to be approximately \$21 million. The total amount incurred to date is \$9 million, of which \$1 million was expended in 1997 and \$8 million expended in 1998. Approximately \$4 million of the total cost has been incurred for remediation (code remediation, project management compliance and risk assessment), nearly \$3 million for testing, and the balance for contingency development.

The estimated future cost of completing the Year 2000 project is approximately \$12 million to be incurred throughout 1999 and early 2000. Of these future costs the Company estimates approximately \$4 million will relate to remediation, over \$5 million for testing and the balance for contingency activities. Funds for the project are budgeted separately from other Information Technology initiatives. These costs are being expensed as an element of Selling, General and Administrative expense and are funded from cash provided by operations.

The Risks Of The Company's Year 2000 Issues

The failure to correct a material Year 2000 problem could result in an interruption, or a failure of, certain normal business activities or operations. Such failures could materially and adversely affect the Company's results of operations, liquidity and financial condition. It is believed the most significant of risks concern the Year 2000 readiness of third party customers and suppliers. Due to the general uncertainty inherent in the Year 2000 problem, resulting in part from the uncertainty of the Year 2000 readiness of third-party suppliers and customers, the Company is unable to determine at this time whether the consequences of Year 2000 failures will have a material impact on the Company's results of operations, liquidity or financial condition. The Year 2000 Project is expected to significantly reduce the Company's level of uncertainty about the Year 2000 problem and through, in particular, the Year 2000 readiness of its internal systems and processes and its assessment of third-party preparedness.

In general, the Company believes all reasonable steps possible have been taken or are in process to ensure operations will continue without disruption. Additionally, in the event of circumstances resulting from the failure of a third party, all reasonable steps possible will have been taken to ensure appropriate contingency plans exist or are being developed to minimize the impact of these failures.

Market Risk Sensitive Instruments and Positions

The market risk inherent in the Company's market risk sensitive instruments and positions is the potential loss arising from adverse changes in foreign currency exchange rates and interest rates. Foreign currency exchange risk is mitigated by the availability of the Company's multi-currency line of credit. This credit facility can be used to borrow in the local currencies that can effectively hedge the exchange rate risk resulting from foreign currencies weakening in relation to the U.S. dollar.

The Company's holdings and positions in market risk sensitive instruments do not subject the Company to material risk exposures.

Adoption of the Euro

A segment of the global business system implementation is devoted to changes necessary to deal with the introduction of a European single currency (the Euro). The transition period for implementation is January 1, 1999 through January 1, 2002.

The Company does not expect that introduction and use of the Euro will result in any material increase in costs.

Forward-Looking Statements

Except for the historical statements and discussions contained herein, statements contained in this report relate to future events that are subject to risks and uncertainties, such as: competition, changing market and economic conditions, currency fluctuations, changes in laws and regulations, the Company's ability to effectively implement and manage its information technology programs, including the Year 2000 project, and other factors discussed in the report and in the Company's filings with the Securities and Exchange Commission. Actual results may differ materially from any projections contained herein.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

The financial statements and supplementary data required by this Item are set in the accompanying index on page 15 of this filing and are presented in pages 16-33.

ITEM 9. DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

None.

PART III

Information required by Part III with respect to Directors and Executive Officers of the registrant, except as set forth under the title "Executive Officers of the Registrant" which is included on page 12, (Item 10), Executive Compensation (Item 11), Security Ownership of Certain Beneficial Owners and Management (Item 12), and Certain Relationships and Related Transactions (Item 13) is to be included in a definitive proxy statement filed by the registrant not later than 120 days after the close of its fiscal year and such proxy statement, when filed, is incorporated herein by reference.

ITEM 10
EXECUTIVE OFFICERS OF THE REGISTRANT

Name/Office	Age	Served as an Officer Since (1)	Business Experience During Last 5 Years
Terence E. Adderley Chairman, President and Chief Executive Officer	65	1961	Served as officer of registrant.
Carl T. Camden Executive Vice President	44	1995	Served as officer of registrant since April, 1995. From 1993 served as Senior Vice President at Key Corp., the parent of Key Bank and Society Bank Groups.
William K. Gerber Senior Vice President and Chief Financial Officer	45	1998	Served as officer of registrant since April, 1998. Prior thereto, served as Vice President of Finance at The Limited, Inc.
George M. Reardon Senior Vice President, General Counsel and Secretary	51	1998	Served as officer of registrant. since June, 1998. From 1994, served in private practice in Houston, Texas. Prior thereto, served as Vice President, General Counsel and Corporate Secretary at The Talent Tree Corporation.
Robert E. Thompson Executive Vice President	56	1982	Served as officer of registrant.
Tommi A. White Executive Vice President	48	1993	Served as officer of registrant.

(1) Each officer serves continuously until termination of employment or removal by the Board of Directors.

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

(a) The following documents are filed as part of this report:

(1) Financial statements -

Report of Independent Accountants

Balance Sheets at January 3, 1999, December 28, 1997 and
December 29, 1996

Statements of Earnings for the three fiscal years ended
January 3, 1999

Statements of Cash Flows for the three fiscal years ended
January 3, 1999

Statements of Stockholders' Equity for the three fiscal years
ended January 3, 1999

Notes to Financial Statements

(2) Financial Statement Schedule -

For the three fiscal years ended January 3, 1999:

Schedule II - Valuation Reserves

All other schedules are omitted because they are not applicable or
the required information is shown in the financial statements or
notes thereto.

(3) The Exhibits are listed in the Index to Exhibits Required by Item 601
of Regulation S-K at Item (c) below and included at page 34 which
is incorporated herein by reference.

No additional financial information has been provided for the registrant as an
individual company since the total amount of net assets of subsidiaries which
are restricted as to transfer to the registrant through intercompany loans,
advances or cash dividends does not exceed 25 percent of total consolidated net
assets at January 3, 1999.

(b) No reports on Form 8-K were filed during the last quarter of the period
covered by this report.

(c) The Index to Exhibits and required Exhibits are included following
the Financial Statement Schedule beginning at page 34 of this
filing.

(d) The Index to Financial Statements and Supplemental Schedule is
included following the signatures beginning at page 15 of this
filing.

INDEX TO FINANCIAL STATEMENTS AND
SUPPLEMENTAL SCHEDULE

Kelly Services, Inc. and Subsidiaries

	Page Reference in Report on Form 10-K -----
Report of Independent Accountants	16
Balance Sheets at January 3, 1999, December 28, 1997 and December 29, 1996	17
Statements of Earnings for the three fiscal years ended January 3, 1999	18
Statements of Cash Flows for the three fiscal years ended January 3, 1999	19
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REPORT OF INDEPENDENT ACCOUNTANTS

To the Stockholders and Board of Directors,
Kelly Services, Inc.

In our opinion, the accompanying financial statements as listed in Item 14(a) 1 and 2 of this Form 10-K present fairly, in all material respects, the financial position of Kelly Services, Inc. and its subsidiaries at January 3, 1999, December 28, 1997 and December 29, 1996, and the results of their operations and their cash flows for the years then ended, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

/s/ PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP
Detroit, Michigan
January 28, 1999

BALANCE SHEETS
Kelly Services, Inc. and Subsidiaries

	1998	1997	1996
	-----	-----	-----
	(In thousands of dollars)		
ASSETS			
Current Assets			
Cash and equivalents	\$ 59,799	\$ 76,690	\$ 33,408
Short-term investments	12,069	67,301	28,035
Accounts receivable, less allowances of \$13,035, \$12,375 and \$8,320, respectively	584,653	572,134	554,025
Prepaid expenses and other current assets . .	15,012	12,892	12,883
Deferred taxes	48,343	41,955	30,235
	-----	-----	-----
Total current assets	719,876	770,972	658,586
Property and Equipment			
Land and buildings	44,135	44,405	43,748
Equipment, furniture and leasehold improvements	179,707	130,472	118,737
Accumulated depreciation	(77,491)	(62,144)	(64,763)
	-----	-----	-----
Total property and equipment	146,351	112,733	97,722
Intangibles and Other Assets	98,020	83,524	82,571
	-----	-----	-----
Total Assets	\$ 964,247	\$ 967,229	\$ 838,879
	=====	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current Liabilities			
Short-term borrowings	\$ 47,629	\$ 54,958	\$ 41,616
Accounts payable	79,089	60,408	48,111
Payroll and related taxes	195,670	197,092	151,769
Accrued insurance	66,830	61,077	53,119
Income and other taxes	37,265	33,865	27,365
	-----	-----	-----
Total current liabilities	426,483	407,400	321,980
Stockholders' Equity			
Capital stock, \$1.00 par value			
Class A common stock, shares issued 36,540,770 in 1998, 36,537,584 in 1997 and 36,526,431 in 1996	36,541	36,538	36,527
Class B common stock, shares issued 3,575,096 in 1998, 3,578,282 in 1997 and 3,589,435 in 1996	3,575	3,578	3,589
Treasury stock, at cost			
Class A common stock, 4,301,321 shares in 1998, 1,947,156 in 1997 and 2,051,038 in 1996.	(81,669)	(6,029)	(6,012)
Class B common stock, 7,767 shares in 1998 and 5,830 in 1997 and 1996	(248)	(185)	(185)
Paid-in capital	14,844	10,980	8,265
Earnings invested in the business	572,517	522,039	474,409
Accumulated foreign currency adjustments . .	(7,796)	(7,092)	306
	-----	-----	-----
Total stockholders' equity	537,764	559,829	516,899
	-----	-----	-----
Total Liabilities and Stockholders' Equity . .	\$ 964,247	\$ 967,229	\$ 838,879
	=====	=====	=====

See accompanying Notes to Financial Statements.

STATEMENTS OF EARNINGS
 Kelly Services, Inc. and Subsidiaries

	(1)		
	1998	1997	1996
	-----	-----	-----
	(In thousands of dollars except per share items)		
Sales of services	\$ 4,092,251	\$ 3,852,935	\$ 3,302,303
Cost of services	3,360,976	3,171,589	2,689,523
	-----	-----	-----
Gross profit	731,275	681,346	612,780
Selling, general and administrative expenses . .	590,659	545,582	491,828
	-----	-----	-----
Earnings from operations	140,616	135,764	120,952
Interest income, net	2,999	1,216	1,957
	-----	-----	-----
Earnings before income taxes	143,615	136,980	122,909
Income taxes	58,900	56,200	49,900
	-----	-----	-----
Net earnings	\$ 84,715	\$ 80,780	\$ 73,009
	=====	=====	=====
Basic earnings per share	\$2.24	\$2.12	\$1.92
Diluted earnings per share	\$2.23	\$2.12	\$1.91
Dividends per share	\$.91	\$.87	\$.83
Average shares outstanding (thousands):			
Basic	37,745	38,099	38,043
Diluted	37,945	38,191	38,133

See accompanying Notes to Financial Statements.

(1) Fiscal year included 53 weeks.

STATEMENTS OF CASH FLOWS
Kelly Services, Inc. and Subsidiaries

	(1) 1998	1997	1996
	-----	-----	-----
	(In thousands of dollars)		
Cash flows from operating activities			
Net earnings	\$ 84,715	\$ 80,780	\$ 73,009
Noncash adjustments:			
Depreciation and amortization	28,865	28,341	26,136
Changes in certain working capital components.	5,060	38,714	(112,763)
	-----	-----	-----
Net cash from operating activities	118,640	147,835	(13,618)
Cash flows from investing activities			
Capital expenditures	(59,213)	(39,731)	(36,548)
Short-term investments	55,232	(39,266)	46,702
Increase in intangibles and other assets	(17,215)	(8,446)	(10,694)
	-----	-----	-----
Net cash from investing activities	(21,196)	(87,443)	(540)
Cash flows from financing activities			
(Decrease) increase in short-term borrowings	(7,329)	13,342	25,154
Dividend payments	(34,237)	(33,150)	(31,579)
Exercise of stock options and restricted stock awards	3,180	2,698	1,180
Purchase of treasury stock	(75,949)	-	-
	-----	-----	-----
Net cash from financing activities	(114,335)	(17,110)	(5,245)
Net change in cash and equivalents	(16,891)	43,282	(19,403)
Cash and equivalents at beginning of year	76,690	33,408	52,811
	-----	-----	-----
Cash and equivalents at end of year	\$ 59,799	\$ 76,690	\$ 33,408
	=====	=====	=====

See accompanying Notes to Financial Statements.
(1) Fiscal year included 53 weeks.

STATEMENTS OF STOCKHOLDERS' EQUITY
Kelly Services, Inc. and Subsidiaries

	(1) 1998	1997	1996
	-----	-----	-----
	(In thousands of dollars)		
Capital Stock			
Class A common stock			
Balance at beginning of year	\$ 36,538	\$ 36,527	\$ 36,512
Conversions from Class B	3	11	15
	-----	-----	-----
Balance at end of year	36,541	36,538	36,527
Class B common stock			
Balance at beginning of year	3,578	3,589	3,604
Conversions to Class A	(3)	(11)	(15)
	-----	-----	-----
Balance at end of year	3,575	3,578	3,589
Treasury Stock			
Class A common stock			
Balance at beginning of year	(6,029)	(6,012)	(6,142)
Treasury stock issued for acquisition . . .	102	-	-
Purchase of treasury stock	(75,886)	-	-
Exercise of stock options and restricted stock awards	144	(17)	130
	-----	-----	-----
Balance at end of year	(81,669)	(6,029)	(6,012)
Class B common stock			
Balance at beginning of year	(185)	(185)	(185)
Purchase of treasury stock	(63)	-	-
	-----	-----	-----
Balance at end of year	(248)	(185)	(185)
Paid-in Capital			
Balance at beginning of year	10,980	8,265	7,215
Treasury stock issued for acquisition. . . .	828	-	-
Exercise of stock options and restricted stock awards	3,036	2,715	1,050
	-----	-----	-----
Balance at end of year	14,844	10,980	8,265
Earnings Invested in the Business			
Balance at beginning of year	522,039	474,409	432,979
Net earnings	84,715	80,780	73,009
Cash dividends	(34,237)	(33,150)	(31,579)
	-----	-----	-----
Balance at end of year	572,517	522,039	474,409
Accumulated Foreign Currency Adjustments			
Balance at beginning of year	(7,092)	306	2,121
Equity adjustment for foreign currency . . .	(704)	(7,398)	(1,815)
	-----	-----	-----
Balance at end of year	(7,796)	(7,092)	306
	-----	-----	-----
Stockholders' Equity at end of year.	\$537,764	\$559,829	\$516,899
	=====	=====	=====
Comprehensive Income			
Net earnings	\$ 84,715	\$ 80,780	\$ 73,009
Other comprehensive income - Foreign currency adjustments	(704)	(7,398)	(1,815)
	-----	-----	-----
Comprehensive income	\$ 84,011	\$ 73,382	\$ 71,194
	=====	=====	=====

See accompanying Notes to Financial Statements.

(1) Fiscal year included 53 weeks.

NOTES TO FINANCIAL STATEMENTS
Kelly Services, Inc. and Subsidiaries
(In thousands of dollars except share and per share items)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Company's fiscal year ends on the Sunday nearest to December 31. The three most recent years ended on January 3, 1999 (1998), December 28, 1997 (1997) and December 29, 1996 (1996).

The financial statements consolidate the accounts and operations of the Company and its subsidiaries, all of which are wholly owned, after elimination of all intercompany accounts and transactions.

The Company divides its operations into three segments: (1) U.S. Commercial Staffing, (2) Professional, Technical and Staffing Alternatives and (3) International. The accounts of the Company's foreign operations are translated at appropriate rates of exchange. Revenues, costs and expenses of foreign subsidiaries are translated to U.S. dollars at average-period exchange rates. Assets and liabilities of foreign subsidiaries are translated to U.S. dollars at year-end exchange rates with the effects of these translation adjustments being reported as a separate component of accumulated other comprehensive income in stockholders' equity.

Foreign operations are conducted in Australia, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Luxembourg, Mexico, the Netherlands, New Zealand, Norway, Puerto Rico, Russia, Spain, Switzerland and the United Kingdom. Refer to the Segment Disclosures footnote for additional information.

Revenue from sales of services is recognized as services are provided by the temporary, contract or leased employees. Revenue from permanent placement fees is recognized at the time the permanent placement candidate begins full-time services.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates.

Certain prior year amounts have been reclassified to conform with the current presentation.

2. CURRENT ASSETS

Cash and equivalents are stated at cost, which approximates market. Included are highly liquid debt instruments with original maturities of three months or less.

Short-term investments are debt instruments having original maturities of more than three months and are classified as available for sale. Of these investments, federal, state and local government obligations comprised approximately 80% in 1998, 70% in 1997 and 90% in 1996. Short-term investments due within one year totaled \$64,000 in 1997 with the balance due within two years. The entire short-term investments balance in 1998 and 1996 was due within one year. The difference between carrying amounts and market was not material at January 3, 1999, December 28, 1997 and December 29, 1996.

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

Interest income was \$6,206, \$4,390 and \$4,204, respectively, for the years 1998, 1997 and 1996.

3. SUPPLEMENTAL CASH FLOW INFORMATION

Changes in certain working capital components, as disclosed in the statements of cash flows, for the years 1998, 1997 and 1996 were as follows:

	1998 -----	1997 -----	1996 -----
Increase in accounts receivable	\$ (13,355)	\$ (27,494)	\$ (158,596)
Increase in prepaid expenses and other current assets	(2,287)	(1,502)	(2,884)
Increase in deferred taxes	(6,389)	(11,732)	(7,044)
Increase in accounts payable	19,003	16,069	12,325
Increase (decrease) in payroll and related taxes	(1,224)	47,345	33,188
Increase in accrued insurance	5,755	7,981	1,819
Increase in income and other taxes	3,557	8,047	8,429
	-----	-----	-----
Total	\$ 5,060	\$ 38,714	\$ (112,763)
	=====	=====	=====

Cash flows from short-term investments for 1998, 1997 and 1996 were as follows:

	1998 -----	1997 -----	1996 -----
Sales/Maturities	\$ 1,645,815	\$ 1,749,954	\$ 1,229,408
Purchases	(1,590,583)	(1,789,220)	(1,182,706)
	-----	-----	-----
Total	\$ 55,232	\$ (39,266)	\$ 46,702
	=====	=====	=====

4. PROPERTY AND EQUIPMENT

Properties are stated at cost and include expenditures for additions and major improvements. Fully depreciated assets are eliminated from the accounts. For financial reporting purposes, assets are depreciated over their estimated useful lives, principally by the straight-line method. Estimated useful lives range from 15 to 45 years for land improvements, buildings and building improvements, 5 years for equipment, furniture and leasehold improvements and 3 to 12 years for computer hardware and software. Depreciation expense was \$25,400 for 1998, and \$22,900 for 1997 and 1996.

NOTES TO FINANCIAL STATEMENTS (continued)
Kelly Services, Inc. and Subsidiaries
(In thousands of dollars except share and per share items)

The Company conducts its field operations primarily from leased facilities. The following is a schedule by fiscal year of future minimum lease commitments as of January 3, 1999:

Fiscal year:	
1999	\$ 37,600
2000	30,300
2001	22,800
2002	16,000
2003	10,000
Later years . . .	18,700

Total	\$ 135,400
	=====

Lease expense for 1998, 1997 and 1996 amounted to \$38,600, \$35,900 and \$32,900, respectively.

5. INTANGIBLES AND OTHER ASSETS

Intangibles and other assets include goodwill of \$64,100, \$56,000 and \$58,000 at year-ends 1998, 1997 and 1996, respectively. Goodwill, which represents the excess of cost over net assets of businesses acquired, is amortized on a straight-line basis over periods not exceeding 40 years. Accumulated amortization of goodwill at 1998, 1997 and 1996 was \$6,900, \$5,300 and \$4,200, respectively.

The Company periodically reviews the specific carrying amounts of goodwill and has determined that no impairments have occurred. Such reviews are based on various analyses including profitability projections and management's judgment of the related business' ability to achieve sufficient profitability.

Other assets include deposits and cash values of life insurance on the lives of officers and key employees.

6. CAPITALIZATION

The authorized capital stock of the Company is 100,000,000 shares of Class A common stock and 10,000,000 shares of Class B common stock. Class A shares have no voting rights and are not convertible. Class B shares have voting rights and are convertible into Class A shares on a share-for-share basis at any time. Both classes of stock have identical rights in the event of liquidation.

On September 29, 1998 and November 24, 1998, the Company repurchased 1,500,000 and 1,000,000 shares of its Class A common stock, respectively, in negotiated transactions from the William R. Kelly Trust. The total value of the Class A shares repurchased was \$75,886. In addition, the Company repurchased 1,937 Class B shares at a total cost of \$63.

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

7. EARNINGS PER SHARE

The reconciliations of earnings per share computations for the fiscal years 1998, 1997 and 1996 were as follows:

	1998	1997	1996
	-----	-----	-----
Net earnings	\$ 84,715	\$ 80,780	\$ 73,009
	=====	=====	=====
Determination of shares (thousands):			
Weighted average common shares			
outstanding	37,745	38,099	38,043
Effect of dilutive securities:			
Stock options	90	61	36
Restricted and performance awards .	110	31	54
	-----	-----	-----
Weighted average common			
shares outstanding - assuming			
dilution	37,945	38,191	38,133
	=====	=====	=====
Earnings per share - basic	\$ 2.24	\$ 2.12	\$ 1.92
Earnings per share - assuming dilution	\$ 2.23	\$ 2.12	\$ 1.91

Stock options to purchase 458,000, 423,000 and 618,000 shares of common stock at a weighted average price per share of \$35.17, \$31.02 and \$30.46 were outstanding during 1998, 1997 and 1996, respectively, but were not included in the computation of diluted earnings per share. The options' exercise price was greater than the average market price of the common shares and was anti-dilutive.

8. SHORT-TERM BORROWINGS

Short-term borrowings of \$47,629, \$54,958 and \$41,616 were outstanding at year-ends 1998, 1997 and 1996, respectively. Weighted average interest rates were 5.3%, 7.8% and 6.8% at year ends 1998, 1997 and 1996, respectively. Interest expense and payments related to the short-term borrowings for 1998, 1997 and 1996 were as follows:

	1998	1997	1996
	-----	-----	-----
Interest expense	\$ 3,207	\$ 3,174	\$ 2,247
Interest payments	3,956	2,174	2,100

During the fourth quarter of 1998 the Company entered into a committed \$100 million, five year multi-currency revolving credit facility to be used to fund working capital, acquisitions, and for general corporate purposes. The interest rate applicable to borrowings under the line of credit is 20

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

basis points over LIBOR and may include additional costs if the funds are drawn from certain countries. All of the borrowings are foreign currency denominated and support the Company's international working capital position. The carrying amounts of the Company's borrowings under the lines of credit described above approximate their fair value.

9. RETIREMENT BENEFITS

The Company provides a qualified defined contribution plan covering substantially all full-time employees, except officers and certain other management employees. Upon approval by the Board of Directors, a contribution based on eligible wages is funded annually. The plan offers a savings feature with Company matching contributions. Assets of this plan are held by an independent trustee for the sole benefit of participating employees.

A nonqualified benefit plan is provided for officers and certain other management employees. Upon approval by the Board of Directors, a contribution based on eligible wages is set aside annually. This plan also includes provisions for salary deferrals and Company matching contributions.

Amounts provided for retirement benefits totaled \$7,000 in 1998, \$6,300 in 1997 and \$4,900 in 1996.

10. INCOME TAXES

Pretax income for the years 1998, 1997 and 1996 was taxed under the following jurisdictions:

	1998	1997	1996
Domestic	\$ 134,731	\$ 129,533	\$ 113,048
Foreign.	8,884	7,447	9,861
Total.	\$ 143,615	\$ 136,980	\$ 122,909

The provision for income taxes was as follows:

	1998	1997	1996
Current tax expense:			
U.S. federal	\$ 47,599	\$ 52,517	\$ 43,608
U.S. state and local . . .	12,000	10,715	9,340
Foreign.	5,802	4,405	3,870
Total current.	65,401	67,637	56,818
Total deferred (primarily U.S.)	(6,501)	(11,437)	(6,918)
Total provision.	\$ 58,900	\$ 56,200	\$ 49,900

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

Deferred tax assets (liabilities) are comprised of the following:

	1998	1997	1996
	-----	-----	-----
Depreciation and amortization	\$ (5,307)	\$ (5,604)	\$ (4,123)
Employee compensation and benefit plans	22,845	19,143	12,839
Workers' compensation	22,428	19,811	17,688
Loss carryforwards	3,453	2,946	1,671
Other, net	7,987	8,322	2,638
Valuation allowance	(3,063)	(2,663)	(478)
	-----	-----	-----
Total deferred tax assets	48,343	41,955	30,235
Total deferred tax liabilities	(1,279)	(1,363)	(1,067)
	-----	-----	-----
Total	\$ 47,064	\$ 40,592	\$ 29,168
	=====	=====	=====

The differences between income taxes for financial reporting purposes and the U.S. statutory rate are as follows:

	1998	1997	1996
	-----	-----	-----
Income tax based on statutory rate	35.0 %	35.0 %	35.0 %
State income taxes, net of federal benefit	5.4	5.1	4.9
Other, net	0.6	0.9	0.7
	-----	-----	-----
Total	41.0 %	41.0 %	40.6 %
	=====	=====	=====

The Company has loss carryforwards at January 3, 1999 totaling \$3,453 which expire as follows:

Year	Amount
-----	-----
2001	\$ 743
2002	267
2003	1,217
2004	221
2005	352
2006-2008	174
No expiration	479

Total	\$ 3,453
	=====

A valuation allowance of \$3,063 has been recorded against the loss carryforwards.

NOTES TO FINANCIAL STATEMENTS (continued)
Kelly Services, Inc. and Subsidiaries
(In thousands of dollars except share and per share items)

Provision has not been made for U.S. or additional foreign income taxes on an estimated \$5,400 of undistributed earnings of foreign subsidiaries which are permanently reinvested. If such earnings were to be remitted, management believes that U.S. foreign tax credits would largely eliminate any such U.S. and foreign income taxes.

The Company paid income taxes of \$65,700 in 1998, \$64,300 in 1997 and \$46,500 in 1996.

11. PERFORMANCE INCENTIVE PLAN

Under the 1992 Performance Incentive Plan as amended and restated in 1996 (the "Plan"), the Company may grant stock options (both incentive and nonqualified), Stock Appreciation Rights (SARs), restricted awards and performance awards to key employees utilizing the Company's Class A stock. Stock options may not be granted at prices less than the fair market value on the date of grant, nor for a term to exceed 10 years. The Plan provides that the maximum number of shares available for grants is 7-1/2 percent of the outstanding Class A stock, adjusted for Plan activity over the preceding five years. Shares available for future grants at the end of 1998, 1997 and 1996 were 1,213,000, 1,149,000 and 1,394,000, respectively.

The Company applies Accounting Principles Board Opinion 25 and related Interpretations in accounting for the Plan. Accordingly, no compensation cost has been recognized for incentive and nonqualified stock options. If compensation cost had been determined based on the fair value at the grant dates for awards under the Plan consistent with the method of Statement of Financial Accounting Standards 123, Accounting for Stock-Based Compensation, the Company's net income would have been reduced by \$1,135, \$809 and \$497 for 1998, 1997 and 1996, respectively; basic earnings per share would have been reduced by \$.03 in 1998, \$.02 in 1997 and \$.01 in 1996; and diluted earnings per share would have been reduced by \$.03 in 1998 and 1997 and \$.01 in 1996.

Since stock options generally become exercisable over several years and additional grants are likely to be made in future years, the pro forma amounts for compensation cost may not be indicative of the effects on net income and earnings per share for future years.

The fair value of each option included in the following tables is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions used for grants in 1998, 1997 and 1996, respectively: dividend yield of 3.0 percent in all three years, expected volatility of 31, 30 and 31 percent, risk-free interest rates of 5.3, 5.9 and 5.7 percent and expected lives of six years in 1998 and seven years in 1997 and 1996.

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

A summary of the status of stock option grants under the Plan as of January 3, 1999, December 28, 1997 and December 29, 1996, and changes during the years ended on those dates, is presented as follows:

	Options -----	Weighted Avg. Exercise Price -----
1998:		
Outstanding at beginning of year.	1,160,000	\$28.68
Granted	448,000	35.16
Exercised	(104,000)	28.15
Cancelled	(174,000)	29.67

Outstanding at end of year.	1,330,000	\$30.78
	=====	
Options exercisable at year end	404,000	\$28.07
Weighted average fair value of options granted during the year	\$10.06	
1997:		
Outstanding at beginning of year.	1,022,000	\$28.69
Granted	434,000	28.50
Exercised	(90,000)	27.76
Cancelled	(206,000)	28.72

Outstanding at end of year.	1,160,000	\$28.68
	=====	
Options exercisable at year end	280,000	\$27.70
Weighted average fair value of options granted during the year	\$8.69	
1996:		
Outstanding at beginning of year.	697,000	\$27.36
Granted	457,000	30.55
Exercised	(21,000)	25.82
Cancelled	(111,000)	28.61

Outstanding at end of year.	1,022,000	\$28.69
	=====	
Options exercisable at year end	260,000	\$27.10
Weighted average fair value of options granted during the year	\$9.46	

/TABLE

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

The following table summarizes information about options outstanding at January 3, 1999:

Range of Exercise Prices	Amount Outstanding as of 1/3/99	Average Remaining Life (Years)	Weighted Average Exercise Price
\$24.50-28.00	250,000	5.60	\$26.46
\$28.01-29.00	302,000	8.13	28.18
\$29.01-34.50	359,000	7.00	30.71
\$34.51-35.00	314,000	9.18	34.94
\$35.01-38.50	105,000	9.25	36.27
\$24.50-38.50	1,330,000	7.69	\$30.78

As of January 3, 1999, no SARs have been granted under the Plan. Restricted awards are issued to certain key employees and are subject to forfeiture until the end of an established restriction period. Restricted awards totaling 14,500, 38,900 and 2,400 shares were granted under the Plan during 1998, 1997 and 1996, respectively. The weighted average grant date price of such awards was \$35.64, \$29.58 and \$27.38 for 1998, 1997 and 1996, respectively. Restricted awards outstanding totaled 36,200, 52,800 and 55,700 shares at year-ends 1998, 1997 and 1996, respectively, and have a weighted average remaining life of 2.5 years at January 3, 1999.

Under the Plan, performance awards may be granted to senior executive officers, the payout of which is determined by the degree of attainment of objectively determinable performance goals over the established relevant performance period. Performance awards totaling 51,500, 44,500 and 42,000 shares were granted under the Plan during 1998, 1997 and 1996, respectively. The weighted average grant date prices of such awards were \$34.94, \$28.06 and \$29.75 for 1998, 1997 and 1996, respectively. Unearned performance awards outstanding at year-ends 1998, 1997 and 1996 were 115,200, 76,300 and 38,500, respectively, and have a weighted average remaining life of 1.1 years at January 3, 1999. Total compensation cost recognized for restricted and performance awards was \$2,000, \$1,400 and \$1,300 for 1998, 1997 and 1996, respectively.

12. CONTINGENCIES

The Company is subject to various legal proceedings, claims and liabilities which arise in the ordinary course of its business. Litigation is subject to many uncertainties, the outcome of individual litigated matters is not predictable with assurance and it is reasonably possible that some of the foregoing matters could be decided unfavorably to the Company. Although the amount of the liability at January 3, 1999 with respect to these matters cannot be ascertained, the Company believes that any resulting liability will not be material to the financial statements of the Company at January 3, 1999.

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

13. SEGMENT DISCLOSURES

In 1998, the Company adopted Statement of Financial Accounting Standards (SFAS) 131, Disclosures About Segments of an Enterprise and Related Information. SFAS 131 supersedes SFAS 14, Financial Reporting for Segments of a Business Enterprise, replacing the "industry segment" approach with the "management" approach. The management approach designates the internal organization that is used by management for making operating decisions and assessing performance as the source of the Company's reportable segments. Adoption of SFAS 131 did not affect results of operations or financial position but did affect the disclosure of segment information. Prior years' segment information has been restated to present the Company's reportable segments. The accounting policies of the segments are the same as those described in the "Summary of Significant Accounting Policies."

The Company has determined that its reportable segments are those that are based on the Company's method of internal reporting, which disaggregates its business by segment. The Company's reportable segments are: (1) U.S. Commercial Staffing, (2) Professional, Technical and Staffing Alternatives (PTSA) and (3) International.

The following table presents information about the reported operating income of the Company for the fiscal years 1998, 1997 and 1996. Segment data presented is net of intersegment revenues. Asset information by reportable segment is not reported, since the Company does not produce such information internally.

	1998	1997	1996
	-----	-----	-----
Sales:			
U. S. Commercial Staffing	\$2,535,600	\$2,452,000	\$2,172,600
PTSA	591,900	546,400	418,100
International	964,800	854,500	711,600
	-----	-----	-----
Consolidated Total	\$4,092,300	\$3,852,900	\$3,302,300
	=====	=====	=====
Earnings from Operations:			
U. S. Commercial Staffing	\$ 221,000	\$ 215,600	\$ 192,900
PTSA	22,500	16,000	9,700
International	29,600	20,500	21,500
Corporate	(132,500)	(116,300)	(103,100)
	-----	-----	-----
Consolidated Total	\$ 140,600	\$ 135,800	\$ 121,000
	=====	=====	=====

NOTES TO FINANCIAL STATEMENTS (continued)
 Kelly Services, Inc. and Subsidiaries
 (In thousands of dollars except share and per share items)

Specified items included in segment earnings from operations for the fiscal years 1998, 1997 and 1996 were as follows:

	1998	1997	1996
	-----	-----	-----
Depreciation and Amortization:			
U. S. Commercial Staffing	\$ 6,237	\$ 7,531	\$ 7,826
PTSA	1,977	1,972	480
International	10,262	9,213	6,666
Corporate	10,389	9,625	11,164
	-----	-----	-----
Consolidated Total	\$ 28,865	\$ 28,341	\$ 26,136
	=====	=====	=====
Interest Income:			
U. S. Commercial Staffing	\$ -	\$ -	\$ -
PTSA	141	57	70
International	783	492	547
Corporate	5,282	3,841	3,587
	-----	-----	-----
Consolidated Total	\$ 6,206	\$ 4,390	\$ 4,204
	=====	=====	=====
Interest Expense:			
U. S. Commercial Staffing	\$ -	\$ -	\$ -
PTSA	-	-	-
International	3,207	2,774	2,247
Corporate	-	400	-
	-----	-----	-----
Consolidated Total	\$ 3,207	\$ 3,174	\$ 2,247
	=====	=====	=====

The following is long-lived assets information by geographic area as of the years ended 1998, 1997 and 1996:

	1998	1997	1996
	-----	-----	-----
Long-Lived Assets:			
Domestic	\$ 170,500	\$ 130,000	\$ 120,900
International	73,900	66,300	59,400
	-----	-----	-----
Total	\$ 244,400	\$ 196,300	\$ 180,300
	=====	=====	=====

Long-lived assets include Property and Equipment and Intangibles and Other Assets. Long-lived assets of no single foreign country were material to the consolidated long-lived assets of the Company.

Foreign revenue is based on the country in which the legal subsidiary is domiciled. Revenue from no single foreign country was material to the consolidated revenues of the Company.

/TABLE

NOTES TO FINANCIAL STATEMENTS (continued)
Kelly Services, Inc. and Subsidiaries

SELECTED QUARTERLY FINANCIAL DATA (unaudited)

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Year
(In thousands of dollars except per share items)					
Sales of services					
1998	\$959,382	\$1,001,286	\$1,032,875	\$1,098,708	\$4,092,251
1997	880,846	959,726	1,001,209	1,011,154	3,852,935
1996	733,931	804,262	873,242	890,868	3,302,303
Cost of services					
1998	791,472	823,542	846,094	899,868	3,360,976
1997	724,508	789,618	824,820	832,643	3,171,589
1996	596,245	652,007	711,950	729,321	2,689,523
Selling, general and administrative					
1998	143,069	143,584	145,404	158,602	590,659
1997	132,219	137,636	136,464	139,263	545,582
1996	117,302	123,778	125,101	125,647	491,828
Net earnings					
1998	15,064	20,623	24,903	24,125	84,715
1997	14,228	19,443	23,587	23,522	80,780
1996	12,903	17,448	21,430	21,228	73,009
Basic earnings per share (1)					
199839	.54	.65	.66	2.24
199737	.51	.62	.62	2.12
199634	.46	.56	.56	1.92
Diluted earnings per share (1)					
199839	.54	.65	.66	2.23
199737	.51	.62	.61	2.12
199634	.46	.56	.56	1.91
Dividends per share					
199822	.23	.23	.23	.91
199721	.22	.22	.22	.87
199620	.21	.21	.21	.83

(1) Earnings per share amounts for each quarter are required to be computed independently and may not equal the amounts computed for the total year.

SCHEDULE II - VALUATION RESERVES
 Kelly Services, Inc. and Subsidiaries
 JANUARY 3, 1999
 (In thousands of dollars)

Description -----	Balance at beginning of year -----	Additions -----		Balance at end of year -----
		Charged to costs and expenses -----	Deductions - uncollectible accounts -----	
Fifty-three weeks ended January 3, 1999:				
Reserve deducted in the balance sheet from the assets to which it applies -				
Allowance for doubtful accounts	\$12,375 =====	\$ 7,355 =====	\$6,695 =====	\$13,035 =====
Fifty-two weeks ended December 28, 1997:				
Reserve deducted in the balance sheet from the assets to which it applies -				
Allowance for doubtful accounts	\$ 8,320 =====	\$12,250 =====	\$8,195 =====	\$12,375 =====
Fifty-two weeks ended December 29, 1996:				
Reserve deducted in the balance sheet from the assets to which it applies -				
Allowance for doubtful accounts	\$ 6,950 =====	\$ 5,710 =====	\$4,340 =====	\$ 8,320 =====

INDEX TO EXHIBITS
REQUIRED BY ITEM 601,
REGULATION S-K

Exhibit No. -----	Description -----	Page ----
3.1	Certificate of Incorporation. (Reference is made to Exhibit 3.2 to the Form 10-Q for the quarterly period ended June 30, 1996, filed with the Commission in August, 1996, which is incorporated herein by reference).	
3.2	By-laws. (Reference is made to Exhibit 3 to the Form 10-Q for the quarterly period ended September 29, 1996, filed with the Commission in November, 1996, which is incorporated herein by reference).	
4	Rights of security holders are defined in Articles Fourth, Fifth, Seventh, Eighth, Ninth, Tenth, Eleventh, Twelfth, Thirteenth, Fourteenth and Fifteenth of the Certificate of Incorporation. (Reference is made to Exhibit 3.2 to the Form 10-Q for the quarterly period ended June 30, 1996, filed with the Commission in August, 1996, which is incorporated herein by reference).	
10.1	Short-Term Incentive Plan, as amended and restated on March 23, 1998. (Reference is made to Exhibit 10 to the Form 10-Q for the quarterly period ended June 28, 1998, filed with the Commission in August, 1998, which is incorporated herein by reference).	
10.2	Kelly Services, Inc. Amended and Restated Performance Incentive Plan. (Reference is made to Exhibit B to the Definitive Proxy for the fiscal year ended December 31, 1995, filed with the Commission in April, 1996, which is incorporated herein by reference).	
10.3	Kelly Services, Inc. Non-employee Director Stock Award Plan. (Reference is made to Exhibit A to the Definitive Proxy for the fiscal year ended January 1, 1995, filed with the Commission in April, 1995, which is incorporated herein by reference).	
21	Subsidiaries of Registrant.	1 (Document 2)
23	Consent of Independent Accountants.	1 (Document 3)
24	Power of Attorney.	1 (Document 4)
27	1998 Financial Data Schedule.	1 (Document 5)

SUBSIDIARIES OF REGISTRANT

Kelly Services, Inc.

Subsidiary	State/Jurisdiction of Incorporation	Business Name
Kelly Services (Canada), Ltd.	Canada	Kelly Temporary Services
Kelly Properties, Inc.	Michigan	Kelly Properties
Kelly Services (Ireland), Ltd. (a subsidiary of Kelly Properties, Inc.)	Delaware	Kelly Services
Kelly Services (UK), Ltd. (a subsidiary of Kelly Properties, Inc.)	United Kingdom	Kelly Temporary Services
Kelly Assisted Living Services, Inc.	Delaware	Kelly Assisted Living Services
Kelly Services (Australia), Ltd.	Delaware	Kelly Temporary Services
Kelly Services (New Zealand), Ltd.	Delaware	Kelly Temporary Services
Kelly Professional and Technical Services, Inc.	Delaware	Kelly Professional and Technical Services
The Law Registry (formerly The Wallace Law Registry, Inc.) (a subsidiary of Kelly Professional and Technical Services, Inc.)	Connecticut	Law Registry
Kelly Professional Services (France), Inc.	Delaware	Kelly Professional Services
Kelly Services of Denmark, Inc.	Delaware	Kelly Services (Danmark)
Kelly Services (Nederland), B.V.	The Netherlands	Kelly Uitzendburo
Kelly Services Norge A.S. (a subsidiary of Kelly Services (Nederland), B.V.)	Norway	Kelly Bemmanings/oslinger
Kelly de Mexico, S.A. de C.V.	Mexico	Kelly Temporary Services
KSI Acquisition Corporation	California	Kelly Staff Leasing
Kelly Services (Suisse) Holding S.A.	Switzerland	Kelly Services Suisse
Kelly Services France S.A.	France	Kelly Services France
Kelly Services Interim, S.A. (a subsidiary of Kelly Services France S.A.)	France	Kelly Services Interim

SUBSIDIARIES OF REGISTRANT (continued)

Kelly Services, Inc.

Subsidiary	State/Jurisdiction of Incorporation	Business Name
Kelly Formation S.A.R.L. (a subsidiary of Kelly Services France S.A.)	France	Kelly Formation
Kelly Services Luxembourg S.A.R.L.	Luxembourg	Kelly Services
Kelly Services Italia Srl (a subsidiary of Kelly Services, Inc. and Kelly Properties, Inc.)	Italy	Kelly Services
Kelly Services (Societa di fornitura di lavaro temporaneo) SpA (a subsidiary of Kelly Services, Inc. and Kelly Properties, Inc.)	Italy	Kelly Services Italia SpA
Kelly Services Iberia Holding Company, S.L.	Spain	Kelly Services E.T.T.
Kelly Services Empleo Empresa de Trabajo Temporal, S.L. (a subsidiary of Kelly Services Iberia Holding Company, S.L.)	Spain	Kelly Services E.T.T.
Kelly Services Seleccion y Formacion, S.L. (a subsidiary of Kelly Services Iberia Holding Company, S.L.)	Spain	Kelly Services E.T.T.
Kelly Services CIS, Inc.	Delaware	Kelly Services
ooo Kelly Services (a subsidiary of Daylesford Investments Limited, a Cyprus Holding Company)	Russia	Kelly Services
Kelly Services Deutschland GmbH	Germany	Kelly Services
Kelly Services Consulting GmbH (a subsidiary of Kelly Services Deutschland GmbH)	Germany	Kelly Services
Kelly Services Interim (Belgium) S.A., N.V. (a subsidiary of Kelly Services, Inc. and Kelly Properties, Inc.)	Belgium	Kelly Services Interim
Kelly Services Select (Belgium) S.A., N.V. (a subsidiary of Kelly Services, Inc. and Kelly Properties, Inc.)	Belgium	Kelly Services Select

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Forms S-8 Number 2-85867, 33-48782 and 33-51239 of Kelly Services, Inc. of our report dated January 28, 1999, appearing on page 16 of this Annual Report on Form 10-K.

/s/ PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP
Detroit, Michigan
March 31, 1999

POWER OF ATTORNEY

Each of the undersigned directors of Kelly Services, Inc. does hereby appoint each of George M. Reardon and William K. Gerber, signing singly, his true and lawful attorneys, to execute for and on behalf of the undersigned the Form 10-K Annual Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the fiscal year ended January 3, 1999, to be filed with the Securities and Exchange Commission in Washington, D.C. under the provisions of the Securities Exchange Act of 1934, as amended, and any and all amendments to said Form 10-K whether said amendments add to, delete from or otherwise alter the Form 10-K, or add to or withdraw any exhibit or exhibits, schedule or schedules to be filed therewith, and any and all instruments necessary or incidental in connection therewith, hereby granting unto said attorneys and each of them full power and authority to do and perform in the name and on behalf of each of the undersigned, and in any and all capacities, every act and thing whatsoever required or necessary to be done in the exercise of any of the rights and powers herein granted, as fully and to all intents and purposes as each of the undersigned might or could do in person, hereby ratifying and approving the acts of said attorneys and each of them.

IN WITNESS WHEREOF the undersigned have caused this Power of Attorney to be executed as of this 15th day of February, 1999.

/s/ Terence E. Adderley

Terence E. Adderley

/s/ Maureen A. Fay, O.P.

Maureen A. Fay, O.P.

/s/ Cedric V. Fricke

Cedric V. Fricke

/s/ Verne G. Istock

Verne G. Istock

/s/ B. Joseph White

B. Joseph White

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
BALANCE SHEET AND STATEMENT OF EARNINGS AND IS QUALIFIED IN ITS ENTIRETY
BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1,000

YEAR		
	JAN-03-1999	
	JAN-03-1999	
		59,799
		12,069
		597,688
		13,035
		0
		719,876
		223,842
		77,491
		964,247
	426,483	
		0
	0	
		0
		40,116
		497,648
	964,247	
		0
	4,092,251	
		0
		3,360,976
		0
		0
		0
		143,615
		58,900
	84,715	
		0
		0
		0
		84,715
		2.24
		2.23